

**Shire of Dumbleyung Draft Corporate Business Plan
2020/21 - 2023/24**

Forecast Statement of Comprehensive Income by Nature and Type

	NOTE	Current Budget 2019/20	Year 1 2020/21	Year 2 2021/22	Year 3 2022/23	Year 4 2023/24
		\$	\$	\$	\$	\$
INCOME: REVENUES FROM ORDINARY ACTIVITIES						
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS						
Rates		1,697,130	1,787,237	1,876,599	1,970,428	2,068,949
Rates Growth		0	0	0	0	0
Operating Grants, Subsidies & Contributions		1,059,909	1,969,144	2,007,297	2,068,521	2,131,613
Fees & Charges		506,663	502,049	514,923	530,131	545,797
Service Charges		18,745	18,745	18,745	18,745	18,745
Interest Earnings		178,565	97,377	97,560	99,151	99,895
Other Revenue		90,855	93,325	92,712	94,121	95,550
Total Revenue		3,551,867	4,467,877	4,607,836	4,781,097	4,960,549
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES						
EXCLUDING LOSS ON ASSET DISPOSAL						
Employee Costs		(1,507,899)	(1,530,625)	(1,561,269)	(1,593,215)	(1,625,395)
Materials & Contracts		(1,414,542)	(1,165,465)	(1,224,486)	(1,239,589)	(1,266,079)
Utilities		(171,229)	(152,625)	(151,220)	(158,742)	(166,637)
Depreciation		(2,399,831)	(2,399,831)	(2,399,831)	(2,399,831)	(2,399,831)
Interest Expenses		(23,545)	(11,838)	(10,224)	(8,818)	(8,188)
Insurance		(182,833)	(201,319)	(210,171)	(220,680)	(231,714)
Other Expenditure		(267,535)	(11,979)	(12,164)	(12,352)	(12,544)
Total Expenditure		(5,967,414)	(5,473,682)	(5,569,365)	(5,633,227)	(5,710,388)
Sub-total		(2,415,547)	(1,005,805)	(961,529)	(852,130)	(749,839)
Non-Operating Grants, Subsidies & Contributions		1,347,922	688,679	678,924	689,888	701,181
Profit on Asset Disposals		8,146	0	0	0	0
Loss on Asset Disposals		(95,324)	0	0	0	0
Fair valuation adjustments to financial assets at fair value		0	0	0	0	0
Proceeds on Disposals (for balancing Actuals only)		471,822	364,130	334,489	452,122	577,478
Realisation of Asset (for balancing Actuals only)		(471,822)	(364,130)	(334,489)	(452,122)	(577,478)
Sub-total		1,260,744	688,679	678,924	689,888	701,181
NET RESULT		(1,154,803)	(317,126)	(282,605)	(162,242)	(48,658)
Other Comprehensive Income						
Changes in Revaluation of non-current assets		0	0	0	0	0
Total Other Comprehensive Income		0	0	0	0	0
TOTAL COMPREHENSIVE INCOME		(1,154,803)	(317,126)	(282,605)	(162,242)	(48,658)

**Shire of Dumbleyung Draft Corporate Business Plan
2020/21 - 2023/24**

Forecast Statement of Comprehensive Income by Program

NOTE	Budget 2019/20 \$	Year 1 2020/21 \$	Year 2 2021/22 \$	Year 3 2022/23 \$	Year 4 2023/24 \$
INCOME: REVENUES FROM ORDINARY ACTIVITIES					
EXCLUDING PROFIT ON ASSET DISPOSAL AND NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS					
Governance	7,727	7,843	7,960	8,080	8,201
General Purpose Funding	2,715,574	3,635,657	3,777,651	3,927,114	4,082,042
Law, Order, Public Safety	43,228	55,172	57,531	60,262	63,108
Health	1,750	1,779	1,808	1,839	1,871
Education and Welfare	94,866	67,233	68,909	70,969	73,090
Housing	76,171	92,616	94,921	97,753	100,670
Community Amenities	280,480	250,496	256,814	263,957	271,314
Recreation and Culture	25,543	42,800	22,132	22,547	22,975
Transport	162,351	167,023	171,832	176,782	181,878
Economic Services	54,028	54,175	55,321	56,664	58,042
Other Property and Services	90,149	93,084	92,956	95,130	97,358
Total Revenue	3,551,867	4,467,878	4,607,835	4,781,097	4,960,549
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES					
EXCLUDING LOSS ON ASSET DISPOSAL AND FINANCE COSTS					
Governance	(585,258)	(576,864)	(589,854)	(586,136)	(625,674)
General Purpose Funding	(79,360)	(80,841)	(81,758)	(84,585)	(85,250)
Law, Order, Public Safety	(232,935)	(235,158)	(238,308)	(242,894)	(246,111)
Health	(97,492)	(68,700)	(70,069)	(71,918)	(73,284)
Education and Welfare	(188,549)	(136,256)	(139,415)	(164,152)	(144,318)
Housing	(141,916)	(136,940)	(138,388)	(134,349)	(139,178)
Community Amenities	(748,460)	(666,246)	(688,510)	(694,695)	(699,343)
Recreation and Culture	(767,877)	(684,105)	(699,817)	(716,057)	(730,214)
Transport	(2,482,150)	(2,583,619)	(2,612,839)	(2,626,917)	(2,643,829)
Economic Services	(253,651)	(214,742)	(223,308)	(224,417)	(235,741)
Other Property and Services	(366,221)	(78,374)	(76,875)	(78,290)	(79,261)
Total Expenditure	(5,943,869)	(5,461,845)	(5,559,141)	(5,624,410)	(5,702,203)
FINANCE COSTS					
Education and Welfare	(3,127)	(2,998)	(2,865)	(2,727)	(2,583)
Community Amenities	(1,625)	(1,004)	(514)	(104)	0
Recreation and Culture	(478)	(310)	(135)	0	0
Transport	(11,291)	(831)	(360)	0	0
Economic Services	(7,024)	(6,695)	(6,350)	(5,987)	(5,605)
	(23,545)	(11,838)	(10,224)	(8,818)	(8,188)
NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS					
Recreation and Culture	0	0	0	0	0
Transport	1347922	668279	678924	689888	701181
	1,347,922	688,679	678,924	689,888	701,181
PROFIT ON DISPOSAL OF ASSETS					
Transport	6980	0	0	0	0
Other Property and Services	1166	0	0	0	0
	8,146	-	-	-	-
LOSS ON DISPOSAL OF ASSETS					
Transport	(95,324)	-	-	-	-
	(95,324)	-	-	-	-
NET RESULT	(1,154,803)	(317,126)	(282,606)	(162,243)	(48,661)
Other Comprehensive Income					
Changes in Revaluation of non-current assets	-	-	-	-	-
Total Other Comprehensive Income	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	(1,154,803)	(317,126)	(282,606)	(162,243)	(48,661)

**Shire of Dumbleyung Draft Corporate Business Plan
2020/21 - 2023/24
Forecast Statement of Financial Position**

	Projected Balance as at 30/6/2020 \$	Year 1 2020/21 \$	Year 2 2021/22 \$	Year 3 2022/23 \$	Year 4 2023/24 \$
CURRENT ASSETS					
Cash and cash equivalents	6,517,287	5,962,542	6,073,227	6,110,813	6,275,341
Trade and other receivables	140,084	545,000	545,000	545,000	545,000
Inventories	18,058	25,000	20,000	20,000	20,000
Inventories - Land Held for Resale					
TOTAL CURRENT ASSETS	6,675,429	6,532,542	6,638,227	6,675,813	6,840,341
NON-CURRENT ASSETS					
Other receivables	28,497	35,000	35,000	35,000	35,000
Other financial assets at amortised cost	52,551	52,551	52,551	52,551	52,551
Property, plant and equipment	17,140,643	16,865,262	16,515,339	16,410,300	16,302,284
Infrastructure	81,330,239	81,242,055	81,150,677	81,036,152	80,919,166
TOTAL NON-CURRENT ASSETS	98,551,930	98,194,868	97,753,567	97,534,003	97,309,001
TOTAL ASSETS	105,227,359	104,727,410	104,391,794	104,209,816	104,149,342
CURRENT LIABILITIES					
Trade and other payables	334,752	205,000	205,000	205,000	205,000
Current portion of long term borrowings	53,069	53,010	19,737	11,816	12,366
Provisions	259,135	259,135	259,135	259,135	259,135
TOTAL CURRENT LIABILITIES	646,956	517,145	483,872	475,951	476,501
NON-CURRENT LIABILITIES					
Long Term Borrowings	256,678	203,667	183,930	172,114	159,748
Provisions	45,816	45,816	45,816	45,816	45,816
TOTAL NON-CURRENT LIABILITIES	302,494	249,483	229,746	217,930	205,564
TOTAL LIABILITIES	949,450	766,628	713,618	693,881	682,065
NET ASSETS	104,277,909	103,960,782	103,678,176	103,515,935	103,467,276
EQUITY					
Retained Surplus	27,690,407	27,379,911	26,991,621	26,791,795	26,578,611
Reserves - cash backed	6,081,542	6,074,911	6,180,596	6,218,180	6,382,705
Revaluation surplus	70,505,960	70,505,960	70,505,960	70,505,960	70,505,960
TOTAL EQUITY	104,277,909	103,960,782	103,678,176	103,515,935	103,467,276

Shire of Dumbleyung Draft Corporate Business Plan
2020/21 - 2023/24
Forecast Cash Flow Statement

	Current Budget 2019/20 \$	Year 1 2020/21 \$	Year 2 2021/22 \$	Year 3 2022/23 \$	Year 4 2023/24 \$
CASH FLOWS FROM OPERATING ACTIVITIES					
Receipts					
Rates	1,712,130	1,765,698	1,876,599	1,970,428	2,068,949
Operating Grants, Subsidies & Contributions	2,215,965	1,639,303	2,007,297	2,068,521	2,131,613
Fees & Charges	515,202	502,049	514,923	530,131	545,797
Service Charges	18,745	18,745	18,745	18,745	18,745
Interest Earnings	178,565	97,377	97,560	99,151	99,895
Goods & Services Tax	9,906	(60,039)	-	-	-
Other	90,855	93,325	92,712	94,121	95,550
	4,741,368	4,056,458	4,607,836	4,781,097	4,960,549
Payments					
Employee Costs (Operating Only)	(1,525,504)	(1,555,851)	(1,561,269)	(1,593,215)	(1,625,395)
Materials & Contracts	(1,341,831)	(1,256,328)	(1,219,486)	(1,239,589)	(1,266,079)
Utilities (gas, electricity, water, etc.)	(171,229)	(152,625)	(151,220)	(158,742)	(166,637)
Interest	(23,545)	(11,838)	(10,224)	(8,818)	(8,188)
Insurance	(182,833)	(201,319)	(210,171)	(220,680)	(231,714)
Goods & Services Tax	40,605	(20,605)	-	-	-
Other	(267,535)	(11,979)	(12,164)	(12,352)	(12,544)
Payments Sub-total	(3,471,872)	(3,210,545)	(3,164,534)	(3,233,396)	(3,310,557)
Net Cash Provided by (Used in) Operating Activities	1,269,496	845,913	1,443,302	1,547,701	1,649,992
CASH FLOWS FROM INVESTING ACTIVITIES					
Payments for Development of Land Held for Resale					
Payments for Purchase of Property, Plant & Equipment	(1,044,127)	(773,160)	(668,977)	(1,031,494)	(1,153,873)
Payments for Construction of Infrastructure	(1,909,376)	(1,627,236)	(1,624,042)	(1,600,895)	(1,598,434)
Advances to Community Groups					
Proceeds from Advances					
Grants / Contributions for the Development of Assets	1,347,922	688,679	678,924	689,888	701,181
Proceeds from Sale of Fixed assets	471,822	364,130	334,489	452,122	577,478
Net Cash Provided by (Used in) Investing Activities	(1,133,759)	(1,347,587)	(1,279,606)	(1,490,379)	(1,473,647)
CASH FLOWS FROM FINANCING ACTIVITIES					
Repayment of Debentures	(2,233,765)	(53,069)	(53,010)	(19,737)	(11,816)
Proceeds from New Borrowings	1,500,000	-	-	-	-
Net Cash Provided by (Used in) Financing Activities	(733,765)	(53,069)	(53,010)	(19,737)	(11,816)
NET INCREASE (DECREASE) IN CASH HELD	(598,028)	(554,743)	110,685	37,585	164,529
Cash at Beginning of Year	7,115,315	6,517,287	5,962,542	6,073,227	6,110,813
Cash at the End of Year	6,517,287	5,962,544	6,073,227	6,110,812	6,275,342

**Shire of Dumbleyung Draft Corporate Business Plan
2020/21 - 2023/24
Forecast Statement of Equity**

	Current Budget 2019/20	Year 1 2020/21 \$	Year 2 2021/22 \$	Year 3 2022/23 \$	Year 4 2023/24 \$
RETAINED SURPLUS					
Balance 1 July	28,627,959	27,690,407	27,379,911	26,991,621	26,791,795
Transfer from / (to) reserve	217,251	6,630	(105,685)	(37,584)	(164,526)
Comprehensive income net result	(1,154,803)	(317,126)	(282,605)	(162,242)	(48,658)
Balance 30 June	27,690,407	27,379,911	26,991,621	26,791,795	26,578,611
CASH BACKED RESERVES					
Balance 1 July	6,298,791	6,081,540	6,074,910	6,180,595	6,218,179
Transfer from / (to) Reserve	(217,251)	(6,630)	105,685	37,584	164,526
Balance 30 June	6,081,540	6,074,910	6,180,595	6,218,179	6,382,705
ASSET REVALUATION RESERVE					
Balance 1 July	70,505,960	70,505,960	70,505,960	70,505,960	70,505,960
Changes on revaluation of assets	-	-	-	-	-
Balance 30 June	70,505,960	70,505,960	70,505,960	70,505,960	70,505,960
TOTAL EQUITY AS AT 30 JUNE	104,277,907	103,960,781	103,678,176	103,515,934	103,467,276
Net Assets as Balance Sheet	104,277,909	103,960,782	103,678,176	103,515,935	103,467,277

**Shire of Dumbleyung Draft Corporate Business Plan
2020/21 - 2023/24
Forecast Rate Setting Statement**

	NOTE	Budget 2019/20 \$	Year 1 2020/21 \$	Year 2 2021/22 \$	Year 3 2022/23 \$	Year 4 2023/24 \$
Net current assets at start of financial year - surplus/(deficit)		1,665,989	0	0	0	0
Revenue from operating activities (excluding rates)						
Governance		7,727	7,843	7,960	8,080	8,201
General purpose funding		1,018,444	1,862,045	1,915,358	1,971,707	2,028,865
Law, order, public safety		43,228	55,172	57,531	60,262	63,108
Health		1,750	1,779	1,808	1,839	1,871
Education and welfare		94,866	67,233	68,909	70,969	73,090
Housing		76,171	92,616	94,921	97,753	100,670
Community amenities		280,480	250,496	256,814	263,957	271,314
Recreation and culture		25,543	42,800	22,132	22,547	22,975
Transport		169,331	167,023	171,832	176,782	181,878
Economic Services		54,028	54,175	55,321	56,664	58,042
Other property and services		91,315	93,084	92,956	95,130	97,358
		1,862,883	2,694,266	2,745,542	2,825,690	2,907,372
Expenditure from operating activities						
Governance		(585,258)	(576,864)	(589,854)	(586,136)	(625,674)
General purpose funding		(79,360)	(80,841)	(81,758)	(84,585)	(85,250)
Law, order, public safety		(232,935)	(235,158)	(238,308)	(242,894)	(246,111)
Health		(97,492)	(68,700)	(70,069)	(71,918)	(73,284)
Education and welfare		(191,676)	(139,254)	(142,280)	(166,879)	(146,901)
Housing		(141,916)	(136,940)	(138,388)	(134,349)	(139,178)
Community amenities		(750,085)	(667,250)	(689,024)	(694,799)	(699,343)
Recreation and culture		(768,355)	(684,415)	(699,952)	(716,057)	(730,214)
Transport		(2,588,765)	(2,584,450)	(2,613,199)	(2,626,917)	(2,643,829)
Economic Services		(260,675)	(221,437)	(229,658)	(230,404)	(241,346)
Other property and services		(366,221)	(78,374)	(76,875)	(78,290)	(79,261)
		(6,062,738)	(5,473,683)	(5,569,365)	(5,633,228)	(5,710,391)
Operating activities excluded from budget						
(Profit) on disposal of assets		(8,146)	0	0	0	0
Loss on disposal of assets		95,324	0	0	0	0
Fair value adjustments to financial assets at amortised cost						
Movement in deferred pensioner rates (non-current)		0	0	0	0	0
Movement in employee benefit provisions (non-current)		0	0	0	0	0
Adjustment for rounding		0				
Depreciation on assets		2,399,831	2,399,831	2,399,831	2,399,831	2,399,831
Amount attributable to operating activities		(46,857)	(379,586)	(423,992)	(407,707)	(403,188)
INVESTING ACTIVITIES						
Non-operating grants, subsidies and contributions		1,347,922	688,679	678,924	689,888	701,181
Development of Land Held for Resale		0	0	0	0	0
Purchase Land and Buildings		(75,000)	0	0	0	0
Purchase Plant and Equipment		(969,127)	(773,160)	(668,977)	(1,031,494)	(1,153,873)
Work in progress - Property, Plant & Equipment		0	0	0	0	0
Infrastructure Assets - Roads		(1,837,776)	(1,400,796)	(1,436,770)	(1,473,550)	(1,511,839)
Infrastructure Assets - Sewerage		0	0	0	0	0
Infrastructure Assets - Other		(71,600)	(226,440)	(187,272)	(127,345)	(86,595)
Work in progress - Infrastructure		0	0	0	0	0
Proceeds Disposal of Assets		471,822	364,130	334,489	452,122	577,478
Amount attributable to investing activities		(1,133,759)	(1,347,587)	(1,279,606)	(1,490,379)	(1,473,647)
FINANCING ACTIVITIES						
Repayment of Debentures		(2,233,765)	(53,069)	(53,010)	(19,737)	(11,816)
Proceeds from New Debentures		1,500,000	0	0	0	0
Self-supporting Loan Principal		0	0	0	0	0
Transfers to Reserves		(335,101)	(173,670)	(319,736)	(148,450)	(274,858)
Transfers from Reserves		552,352	180,300	214,051	110,866	110,332
Amount attributable to financing activities		(516,514)	(46,439)	(158,695)	(57,321)	(176,342)
Budgeted deficiency before general rates		(1,697,130)	(1,773,612)	(1,862,293)	(1,955,407)	(2,053,177)
Estimated amount to be raised from general rates		1,697,130	1,773,612	1,862,293	1,955,407	2,053,177
Net current assets at end of financial year - surplus/(deficit)		0	0	0	0	0

**Shire of Dumbleyung Draft Corporate Business Plan
2020/21 - 2023/24**

Variable Assumptions Underpinning the Plan

	Year 1 2020/21	Year 2 2021/22	Year 3 2022/23	Year 4 2023/24
OPERATING REVENUES				
Rates - Annual Increases	5.00%	5.00%	5.00%	5.00%
Rates - Growth in Rate Base	0.00%	0.00%	0.00%	0.00%
Operating Grants, Subsidies and Contributions	3.00%	3.00%	3.00%	3.00%
Non-operating Grants, Subsidies, Contbns	2.00%	2.00%	2.00%	2.00%
Fees and Charges	2.50%	2.50%	3.00%	3.00%
Service Charges	0.00%	0.00%	0.00%	0.00%
Interest Yield	1.25%	1.25%	1.25%	1.25%
Other revenue	1.50%	1.50%	1.50%	1.50%
OPERATING EXPENSES				
Employee Costs	2.00%	2.00%	2.00%	2.00%
Materials and Contracts (including capital purchases)	2.50%	2.50%	2.50%	2.50%
Utility Charges	5.00%	5.00%	5.00%	5.00%
Depreciation on Non-current Assets	0.00%	0.00%	0.00%	0.00%
Insurance Expense	5.00%	5.00%	5.00%	5.00%
Other Expenditure	2.00%	2.00%	2.00%	2.00%

**Shire of Dumbleyung Draft Corporate Business Plan
2020/21 - 2023/24
Key Performance Indicators**

OPERATING SURPLUS RATIO	Current Budget 2019/20	Year 1 2020/21	Year 2 2021/22	Year 3 2022/23	Year 4 2023/24
Net Operating Revenue less operating expense	(1,154,803)	(317,126)	(282,605)	(162,242)	(48,658)
Less: Contributions	(1,347,922)	(688,679)	(678,924)	(689,888)	(701,181)
OPERATING REVENUE LESS OPERATING EXPENSE	- 2,502,725 -	1,005,805 -	961,529 -	852,130 -	749,839
Rates	1,697,130	1,787,237	1,876,599	1,970,428	2,068,949
Fees & Charges	506,663	502,049	514,923	530,131	545,797
Service Charges	18,745	18,745	18,745	18,745	18,745
Interest Earnings	178,565	97,377	97,560	99,151	99,895
Profit on Disposal of Assets	8,146	-	-	-	-
Other Revenue	90,855	93,325	92,712	94,121	95,550
OWN SOURCE OPERATING REVENUE	2,500,104	2,498,733	2,600,539	2,712,576	2,828,936
OPERATING SURPLUS RATIO	-1.00	-0.40	-0.37	-0.31	-0.27

OPERATING SURPLUS RATIO =
$$\frac{\text{Operating revenue minus operating expense}}{\text{own source operating revenue}}$$

Where:

- Operating revenue is as per Australian Accounting Standards and excluding grants and contributions for the development of assets.
- Operating expense is as per Australian Accounting Standards.
- Own source revenue is revenue from rates and service charges, fees and user charges, reimbursements and recoveies, interest income and profit on disposal of assets

INTERPRETATION:

Measures how well own source revenue is able to meet operational needs and have revenues available for capital or other purposes.

STANDARD:

- Not achieving standard if the operating surplus ratio 0% or less.
- Achieving standard if the operating surplus ratio is between 0% and 15%.
- Achieving advanced standard if the operating surplus ratio is 15% or greater.

CURRENT RATIO	Current Budget 2019/20	Year 1 2020/21	Year 2 2021/22	Year 3 2022/23	Year 4 2023/24
Current Assets	6,675,429	6,532,542	6,638,227	6,675,813	6,840,341
Less: Restricted Cash	(6,081,542)	(6,074,911)	(6,180,596)	(6,218,180)	(6,382,705)
Less: Restricted Investments	-	-	-	-	-
NET CURRENT ASSETS	593,887	457,631	457,631	457,633	457,636
Current Liabilities	646,956	517,145	483,872	475,951	476,501
Less: Liabilities assoc with restricted assets	(97,273)	(97,273)	(98,489)	(99,720)	(100,967)
Staff Liabilities Reserve	549,683	419,872	385,383	376,231	375,534
NET CURRENT LIABILITIES					
CURRENT RATIO	1.08	1.09	1.19	1.22	1.22

CURRENT RATIO =
$$\frac{\text{current assets minus restricted assets}}{\text{current liabilities minus liabilities associated with restricted assets}}$$

Where:

- Current assets are as shown in the balance sheet.
- Current liabilities are as shown in the balance sheet.
- Liabilities associated with restricted assets is the lesser value of a current liability or the cash component of restricted assets held to fund that liability.

INTERPRETATION:

Measures short term liquidity, or the ability to meet short term financial obligations from unrestricted assets as and when they fall due.

STANDARD:

- Not achieving standard if the current ratio is less than 1.
- Achieving advanced standard if the current ratio is 1 or greater.

**Shire of Dumbleyung Draft Corporate Business Plan
2020/21 - 2023/24
Key Performance Indicators**

DEBT SERVICE COVER RATIO	Current Budget 2019/20	Year 1 2020/21	Year 2 2021/22	Year 3 2022/23	Year 4 2023/24
Annual operating surplus	(1,154,803)	(317,126)	(282,605)	(162,242)	(48,658)
Less: non-operating grants, subsidies and contributions	(1,347,922)	(688,679)	(678,924)	(689,888)	(701,181)
Add: interest expense	23,545	11,838	10,224	8,818	8,188
Add: depreciation	2,399,831	2,399,831	2,399,831	2,399,831	2,399,831
ANNUAL OPERATING SURPLUS BEFORE INTEREST AND DEPRECIATION	- 79,349	1,405,864	1,448,526	1,556,519	1,658,180
Principal repayments on loans	2,233,765	53,069	53,010	19,737	11,816
Interest payments on loans	23,545	11,838	10,224	8,818	8,188
Interest payments on overdrafts	-	-	-	-	-
DEBT SERVICE COST	2,257,310	64,907	63,235	28,555	20,004
DEBT SERVICE COVER RATIO	-0.04	21.66	22.91	54.51	82.89

DEBT SERVICE COVER RATIO =
$$\frac{\text{annual operating surplus before interest and depreciation}}{\text{principal and interest}}$$

Where:

- Annual operating surplus before interest and depreciation is operating revenue minus net operating expense.
- Depreciation is as described in Australian Accounting Standards.
- Interest is expense for monies borrowed, credit obtained or financial accommodation arranged under section 6.20 of the Local Government Act 1995.
- Principal and interest is all principal and interest for money borrowed, credit obtained or financial accommodation arranged under section 6.20 of the Act.

INTERPRETATION:

Measures ability to service debt out of uncommitted, general purpose funds available for operations.

STANDARD:

- Not achieving standard if the debt service cover ratio is below 2.
- Achieving standard if the debt service cover ratio is 2 or greater.
- Achieving advanced standard if the debt service cover ratio is 5 or greater.

OWN SOURCE REVENUE COVERAGE RATIO	Current Budget 2019/20	Year 1 2020/21	Year 2 2021/22	Year 3 2022/23	Year 4 2023/24
Rates	1,697,130	1,787,237	1,876,599	1,970,428	2,068,949
Fees & Charges	506,663	502,049	514,923	530,131	545,797
Service Charges	18,745	18,745	18,745	18,745	18,745
Interest Earnings	178,565	97,377	97,560	99,151	99,895
Profit on Disposal of Assets	8,146	-	-	-	-
Other Revenue	90,855	93,325	92,712	94,121	95,550
OWN SOURCE OPERATING REVENUE	2,500,104	2,498,733	2,600,539	2,712,576	2,828,936
Expenses excluding loss on asset disposals	5,967,414	5,473,682	5,569,365	5,633,227	5,710,388
Add: loss on asset disposals	95,324	-	-	-	-
OPERATING EXPENSE	6,062,738	5,473,682	5,569,365	5,633,227	5,710,388
OWN SOURCE REVENUE COVERAGE RATIO	0.41	0.46	0.47	0.48	0.50

OWN SOURCE REVENUE COVERAGE RATIO =
$$\frac{\text{own source operating revenue}}{\text{operating expense}}$$

Where:

- Own source revenue is revenue from rates and service charges, fees and user charges, reimbursements and recoveries, interest income and profit on disposal of assets
- Operating expense is as per Australian Accounting Standards and includes interest and depreciation expense.

INTERPRETATION:

Measures ability to cover operating expenses from own source revenue.

STANDARD:

- Not achieving standard if the own source revenue coverage ratio is less than 40%.
- Achieving standard if the own source revenue coverage ratio is between 40% and 90%.
- Achieving advanced standard if the own source revenue coverage ratio is 90% or greater.

**Shire of Dumbleyung Draft Corporate Business Plan
2020/21 - 2023/24**

Key Performance Indicators

ASSET CONSUMPTION RATIO	Current Budget 2019/20	Year 1 2020/21	Year 2 2021/22	Year 3 2022/23	Year 4 2023/24
WDV Buildings	13,694,296	13,400,070	13,105,844	12,811,618	12,517,392
WDV Plant	2,519,023	2,537,868	2,482,171	2,671,358	2,857,568
WDV Roads	77,734,954	77,599,715	77,500,450	77,437,965	77,413,769
WDV Sewerage	1,305,181	1,261,181	1,217,181	1,173,181	1,129,181
WDV Parks	2,290,104	2,381,159	2,433,046	2,425,006	2,376,216
DEPRECIATED REPLACEMENT COST OF ASSETS	97,543,558	97,179,993	96,738,692	96,519,128	96,294,126
Current Replacement Cost of Buildings	14,500,983	14,575,983	14,575,983	14,575,983	14,575,983
Current Replacement Cost of Plant	3,517,578	3,927,705	4,336,735	4,671,223	5,250,595
Current Replacement Cost of Roads	78,969,247	80,807,023	82,207,819	83,644,589	85,118,139
Current Replacement Cost of Sewerage	1,393,000	1,393,000	1,393,000	1,393,000	1,393,000
Current Replacement Cost of Parks	2,482,358	2,553,958	2,780,398	2,967,670	3,095,015
CURRENT REPLACEMENT COST OF DEPRECIABLE ASSETS	100,863,166	103,257,669	105,293,935	107,252,465	109,432,732
ASSET CONSUMPTION RATIO	0.97	0.94	0.92	0.90	0.88

ASSET CONSUMPTION RATIO =
$$\frac{\text{depreciated replacement cost of assets}}{\text{current replacement cost of depreciable assets}}$$

Where:

- Depreciated replacement cost of assets is as described in Australian Accounting Standards.
- Current replacement cost of depreciable assets is the cost of replacing assets at current prices.

INTERPRETATION:

Measures the extent to which depreciable assets have been consumed by comparing their written down value to their replacement cost.

STANDARD:

- Not achieving standard if the asset consumption ratio is less than 50%.
- Achieving standard if the asset consumption ratio is between 50% and 75%.
- Achieving advanced standard if the asset consumption ratio is 75% or greater.

ASSET SUSTAINABILITY RATIO	Current Budget 2019/20	Year 1 2020/21	Year 2 2021/22	Year 3 2022/23	Year 4 2023/24
Capital Expenditure	2,953,503	2,953,503	2,953,503	2,400,396	2,293,019
Less: new/upgrade expenditure	- 75,000	- 75,000	- 75,000	-	-
Less: proceeds on disposal of renewed assets	- 471,822	- 471,822	- 471,822	- 364,130	- 334,489
CAPITAL RENEWAL AND REPLACEMENT EXPENDITURE	2,406,681	2,406,681	2,406,681	2,036,266	1,958,530
Depreciation Expense	2,399,831	2,399,831	2,399,831	2,399,831	2,399,831
DEPRECIATION EXPENSE	2,399,831	2,399,831	2,399,831	2,399,831	2,399,831
ASSET SUSTAINABILITY RATIO	1.00	1.00	1.00	0.85	0.82

ASSET SUSTAINABILITY RATIO =
$$\frac{\text{capital renewal and replacement expenditure}}{\text{depreciation expense}}$$

Where:

- Capital renewal and replacement expenditure is expenditure to renew or replace existing assets.
- Depreciation is as described in Australian Accounting Standards.

INTERPRETATION:

Measures the extent to which assets are being renewed/replaced compared to the amount consumed (depreciated).

STANDARD:

- Not achieving standard if the asset consumption ratio is less than 90%.
- Achieving standard if the asset consumption ratio is between 90% and 110%.
- Achieving advanced standard if the asset consumption ratio is 110% or greater.

Note: have assumed that the work on buildings is new/upgrade, and all other asset categories is renewal/replacement

**Shire of Dumbleyung Draft Corporate Business Plan
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Key Performance Indicators**

ASSET RENEWAL FUNDING RATIO	Current Budget 2019/20	Year 1 2020/21	Year 2 2021/22	Year 3 2022/23	Year 4 2023/24
Planned capital renewals year 1	2,993,687	2,400,396	2,293,019	2,632,389	2,752,306
Planned capital renewals year 2	2,400,396	2,293,019	2,632,389	2,752,306	2,831,080
Planned capital renewals year 3	2,293,019	2,632,389	2,752,306	2,831,080	2,411,027
Planned capital renewals year 4	2,632,389	2,752,306	2,831,080	2,411,027	2,275,146
Planned capital renewals year 5	2,752,306	2,831,080	2,411,027	2,275,146	2,411,870
Planned capital renewals year 6	2,831,080	2,411,027	2,275,146	2,411,870	2,639,229
Planned capital renewals year 7	2,411,027	2,275,146	2,411,870	2,639,229	3,322,071
Planned capital renewals year 8	2,275,146	2,411,870	2,639,229	3,322,071	-
Planned capital renewals year 9	2,411,870	2,639,229	3,322,071	-	-
Planned capital renewals year 10	2,639,229	3,322,071	-	-	-
NPV OF PLANNED CAPITAL RENEWALS OVER 10 YEARS	25,640,150	25,968,534	23,568,138	21,275,119	18,642,730
Required capital renewals year 1	2,806,903	2,329,083	-	-	-
Required capital renewals year 2	2,329,083	2,245,032	-	-	-
Required capital renewals year 3	2,245,032	2,609,420	-	-	-
Required capital renewals year 4	2,609,420	2,670,028	-	-	-
Required capital renewals year 5	2,670,028	2,831,080	-	-	-
Required capital renewals year 6	2,831,080	2,411,027	-	-	-
Required capital renewals year 7	2,411,027	2,275,146	-	-	-
Required capital renewals year 8	2,275,146	2,411,870	-	-	-
Required capital renewals year 9	2,411,870	2,639,229	-	-	-
Required capital renewals year 10	2,639,229	3,322,071	-	-	-
NPV OF REQUIRED CAPITAL RENEWALS OVER 10 YEARS	25,228,818	25,743,986	-	-	-
ASSET SUSTAINABILITY RATIO	1.02	1.01	-	-	-

ASSET RENEWAL FUNDING RATIO =

$$\frac{\text{NPV of planned capital renewals over 10 years}}{\text{NPV of required capital expenditure over 10 years}}$$

Where:

- NPV is net present value.
- Planned capital renewals and replacement expenditure is as estimated in the long term financial plan.
- Required capital expenditure is capital renewal and replacement expenditure as estimated in the asset management plan.

INTERPRETATION:

Measures the ability of the Shire to find its projected asset renewal/replacements in future.

STANDARD:

- Not achieving standard if the asset consumption ratio is less than 75%.
- Achieving standard if the asset consumption ratio is between 75% and 105%.
- Achieving advanced standard if the asset consumption ratio is 105% or greater.

Shire of Dumbleyung Draft Corporate Business Plan

Sensitivity and Scenario Analysis

Analysis of key assumptions most likely to impact the achievement of the Shire of Dumbleyung's financial targets.

ADDITIONAL INCOME		Year 1 2020/21	Year 2 2021/22	Year 3 2022/23	Year 4 2023/24	Year 5 2024/25	Year 6 2025/26	Year 7 2026/27	Year 8 2027/28	Year 9 2028/29	Year 10 2029/30	Add. Rev. over 4 Yrs	Add. Rev. over 10 Yrs
RATES	0.05	1,787,237	1,876,599	1,970,428	2,068,949	2,172,396	2,281,016	2,395,067	2,514,821	2,640,563	2,772,592		
	0.06	1,804,258	1,912,513	2,027,264	2,148,900	2,277,834	2,414,504	2,559,374	2,712,936	2,875,712	3,048,255		
Extra 10%		17,021	35,914	56,836	79,951	105,438	133,488	164,307	198,115	235,149	275,663	189,722	1,301,882
FEES & CHARGES	0.025	502,049	514,923	530,131	545,797	561,931	578,550	595,665	613,295	631,457	650,161		
	0.035	506,947	524,690	543,054	562,061	581,733	602,094	623,167	644,978	667,552	690,916		
Extra 1%		4,898	9,767	12,923	16,264	19,802	23,544	27,502	31,683	36,095	40,755	43,852	223,233
OPERATING GRANTS	0.03	1,969,144	2,007,297	2,068,521	2,131,613	2,259,231	2,256,879	2,332,674	2,403,828	2,477,156	2,552,479		
	0.04	1,988,262	2,067,792	2,150,504	2,236,524	2,325,985	2,419,024	2,515,785	2,616,416	2,721,073	2,829,916		
Extra 1%		19,118	60,495	81,983	104,911	66,754	162,145	183,111	212,588	243,917	277,437	266,507	1,412,459
LESS INCOME		Year 1 2020/21	Year 2 2021/22	Year 3 2022/23	Year 4 2023/24	Year 5 2024/25	Year 6 2025/26	Year 7 2026/27	Year 8 2027/28	Year 9 2028/29	Year 10 2029/30	Less Rev. over 4 Yrs	Less Rev. over 10 Yrs
RATES	0.05	1,787,237	1,876,599	1,970,428	2,068,949	2,172,396	2,281,016	2,395,067	2,514,821	2,640,563	2,772,592		
	0.04	1,770,216	1,841,025	1,914,666	1,991,253	2,070,903	2,153,739	2,239,889	2,329,485	2,422,664	2,519,571		
Less 1%		(17,021)	(35,574)	(55,762)	(77,696)	(101,493)	(127,277)	(155,178)	(185,336)	(217,899)	(253,021)	(186,053)	(1,226,257)
FEES & CHARGES	0.025	502,049	514,923	530,131	545,797	561,931	578,550	595,665	613,295	631,457	650,161		
	0.015	497,151	504,608	512,177	519,860	527,658	535,573	543,607	551,761	560,037	568,438		
Less 1%		(4,898)	(10,315)	(17,954)	(25,937)	(34,273)	(42,977)	(52,058)	(61,534)	(71,420)	(81,723)	(59,104)	(403,089)
OPERATING GRANTS	0.03	1,969,144	2,007,297	2,068,521	2,131,613	2,259,231	2,256,879	2,332,674	2,403,828	2,477,156	2,552,479		
	0.02	1,950,026	1,989,027	2,028,808	2,069,384	2,110,772	2,152,987	2,196,047	2,239,968	2,284,767	2,330,462		
Less 1%		(19,118)	(18,270)	(39,713)	(62,229)	(148,459)	(103,892)	(136,627)	(163,860)	(192,389)	(222,017)	(139,330)	(1,106,574)
LOWER COSTS		Year 1 2020/21	Year 2 2021/22	Year 3 2022/23	Year 4 2023/24	Year 5 2024/25	Year 6 2025/26	Year 7 2026/27	Year 8 2027/28	Year 9 2028/29	Year 10 2029/30	Add. Rev. over 4 Yrs	Add. Rev. over 10 Yrs
EMPLOYEE COSTS	0.02	(1,530,625)	(1,561,269)	(1,593,215)	(1,625,395)	(1,583,641)	(1,607,342)	(1,631,864)	(1,660,933)	(1,696,130)	(1,727,301)		
	0.01	(1,515,619)	(1,530,775)	(1,546,083)	(1,561,544)	(1,577,159)	(1,592,931)	(1,608,860)	(1,624,949)	(1,641,198)	(1,657,610)		
Less 1%		15,006	30,494	47,132	63,851	6,482	14,411	23,004	35,984	54,932	69,691	156,483	360,987
MATERIALS & CONTRACTS	0.025	(1,165,465)	(1,224,486)	(1,239,589)	(1,266,079)	(1,302,193)	(1,387,906)	(1,354,576)	(1,367,073)	(1,390,284)	(1,425,386)		
	0.015	(1,154,095)	(1,171,406)	(1,188,977)	(1,206,812)	(1,224,914)	(1,243,288)	(1,261,937)	(1,280,866)	(1,300,079)	(1,319,580)		
Less 1%		11,370	53,080	50,612	59,267	77,279	144,618	92,639	86,207	90,205	105,806	174,329	771,083
HIGHER COSTS		Year 1 2020/21	Year 2 2021/22	Year 3 2022/23	Year 4 2023/24	Year 5 2024/25	Year 6 2025/26	Year 7 2026/27	Year 8 2027/28	Year 9 2028/29	Year 10 2029/30	Less Rev. over 4 Yrs	Less Rev. over 10 Yrs
EMPLOYEE COSTS	0.02	(1,530,625)	(1,561,269)	(1,593,215)	(1,625,395)	(1,583,641)	(1,607,342)	(1,631,864)	(1,660,933)	(1,696,130)	(1,727,301)		
	0.03	(1,545,631)	(1,592,000)	(1,639,760)	(1,688,953)	(1,739,622)	(1,791,811)	(1,845,565)	(1,900,932)	(1,957,960)	(2,016,699)		
Extra 1%		(15,006)	(30,731)	(46,545)	(63,558)	(155,981)	(184,469)	(213,701)	(239,999)	(261,830)	(289,398)	(155,840)	(1,501,218)
MATERIALS & CONTRACTS	0.025	(1,165,465)	(1,224,486)	(1,239,589)	(1,266,079)	(1,302,193)	(1,387,906)	(1,354,576)	(1,367,073)	(1,390,284)	(1,425,386)		
	0.035	(1,176,835)	(1,218,024)	(1,260,655)	(1,304,778)	(1,350,445)	(1,397,711)	(1,446,631)	(1,497,263)	(1,549,667)	(1,603,905)		
Extra 1%		(11,370)	6,462	(21,066)	(38,699)	(48,252)	(9,805)	(92,055)	(130,190)	(159,383)	(178,519)	(64,673)	(682,877)

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2020/21 - 2023/24
SCHEDULE 03 - GENERAL PURPOSE FUNDING**

	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
Rate Revenue		79,360		80,841		81,758		84,585		85,250	
General Purpose Grants		0		0		0		0		0	
Other General Purpose Income		0		0		0		0		0	
OPERATING REVENUE											
Rate Revenue	1,715,860		1,806,263		1,895,926		1,990,084		2,088,941		19/20 budget reduced for FAGS in advance 19/20 budget reduced due to lower interest rates on term deposits which in turn reduces the future year budgets which are based on budget and indexed by assumptions
General Purpose Grants	831,696		1,742,696		1,794,977		1,848,826		1,904,290		
Other General Purpose Income	168,018		86,698		86,748		88,204		88,811		
SUB-TOTAL	2,715,574	79,360	3,635,657	80,841	3,777,651	81,758	3,927,114	84,585	4,082,042	85,250	
CAPITAL EXPENDITURE											
Rate Revenue		0		0		0		0		0	19/20 budget reduced due to lower interest rates on term deposits which in turn reduces the future year budgets which are based on budget and indexed by assumptions
General Purpose Grants		0		0		0		0		0	
Other General Purpose Income		157,471		0		0		0		0	
CAPITAL REVENUE											
Rate Revenue	0		0		0		0		0		
General Purpose Grants	0		0		0		0		0		
Other General Purpose Income	0		0		0		0		0		
SUB-TOTAL	0	157,471	0	0	0	0	0	0	0	0	
TOTAL - PROGRAMME SUMMARY	2,715,574	236,831	3,635,657	80,841	3,777,651	81,758	3,927,114	84,585	4,082,042	85,250	

**Shire of Dumbleyung Draft Corporate Business Plan
2020/21 - 2023/24
SCHEDULE 03 - GENERAL PURPOSE FUNDING**

RATE REVENUE	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
0052 ADVERTISING		262		269		276		283		290	
0012 SUPERANNUATION		0		0		0		0		0	
0112 ADMINISTRATION ALLOCATED		68,878		70,096		70,744		73,295		73,678	
0113 DEBT RECOVERY COSTS - RATES		1,049		1,075		1,102		1,130		1,158	
0122 COMPUTER OPERATION & MAIN		0		0		0		0		0	
0132 POSTAGE		0		0		0		0		0	
0142 TITLE SEARCHES		786		806		826		847		868	
0152 VALUATION EXPENSES		8,385		8,595		8,810		9,030		9,256	
OPERATING REVENUE											
0101 DISCOUNT ALLOWED	(65,000)		(63,000)		(66,150)		(69,458)		(72,931)		
0111 RATES - WRITE OFFS	0		0		0		0		0		
0121 LEVIES - RATES (ALL AREAS)	1,749,154		1,836,612		1,928,443		2,024,865		2,126,108		
0131 LEVIES - BACK RATES	0		0		0		0		0		
0133 ESL COMMISSION	4,000		4,060		4,121		4,183		4,246		
0141 LEVIES - PRESC AREA RATES	0		0		0		0		0		
0151 MOVEMENT IN EXCESS RATES	0		0		0		0		0		
0143 ACCOUNT ENQUIRY	1,046		1,072		1,099		1,132		1,166		
0153 RATES - ADMIN FEES	3,137		3,215		3,295		3,394		3,496		
0161 RATES - EX GRATIA	12,976		13,625		14,306		15,021		15,772		
0171 RATES - INTEREST CHARGES	10,547		10,679		10,812		10,947		11,084		
SUB-TOTAL TO PROGRAMME SUMMARY	1,715,860	79,360	1,806,263	80,841	1,895,926	81,758	1,990,084	84,585	2,088,941	85,250	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL TO PROGRAMME SUMMARY	0	0	0	0	0	0	0	0	0	0	
TOTAL - RATE REVENUE	1,715,860	79,360	1,806,263	80,841	1,895,926	81,758	1,990,084	84,585	2,088,941	85,250	

Rates modelling not done - estimated figure based on assumptions.

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SCHEDULE 03 - GENERAL PURPOSE FUNDING**

GENERAL PURPOSE GRANTS	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											Assumes no advance payment of FAGS
0014 ADMINISTRATION ALLOCATED		0		0		0		0		0	
OPERATING REVENUE											
0081 FEDERAL UNTIED - ROADS COMPONENT	289,332		645,347		664,707		684,648		705,187		
0181 GRANTS COMMISSION - GENERAL PURPOSE	542,364		1,097,350		1,130,270		1,164,178		1,199,103		
SUB-TOTAL TO PROGRAMME SUMMARY	831,696	0	1,742,696	0	1,794,977	0	1,848,826	0	1,904,290	0	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL TO PROGRAMME SUMMARY	0	0	0	0	0	0	0	0	0	0	
TOTAL - GENERAL PURPOSE GRANTS	831,696	0	1,742,696	0	1,794,977	0	1,848,826	0	1,904,290	0	

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SCHEDULE 03 - GENERAL PURPOSE FUNDING**

OTHER GEN. PURPOSE INCOME	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											Reduced interest rate assumption from 2.7% to 1.25%. Impact is approx \$100k less to be transferred to reserves.
OPERATING REVENUE											
0163 RESERVE INTEREST EARNED	157,471		76,019		75,936		77,257		77,727		
0173 BANK INTEREST EARNED	10,547		10,679		10,812		10,947		11,084		
SUB-TOTAL TO PROGRAMME SUMMARY	168,018	0	86,698	0	86,748	0	88,204	0	88,811	0	
CAPITAL EXPENDITURE											
8200 TRANSFER INTEREST TO RESERVES		157,471		0		0		0		0	
CAPITAL REVENUE											
SUB-TOTAL TO PROGRAMME SUMMARY	0	157,471	0	0	0	0	0	0	0	0	
TOTAL - OTHER GEN. PURPOSE INCOME	168,018	157,471	86,698	0	86,748	0	88,204	0	88,811	0	

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SCHEDULE 04 - GOVERNANCE

	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
Members of Council		272,543		283,292		283,389		285,281		296,694	
Other Governance		312,715		293,572		306,465		300,855		328,980	
OPERATING REVENUE											
Members of Council	0		0		0		0		0		
Other Governance	7,727		7,843		7,960		8,080		8,201		
SUB-TOTAL	7,727	585,258	7,843	576,864	7,960	589,854	8,080	586,136	8,201	625,674	
CAPITAL EXPENDITURE											
Members of Council		0		0		0		0		0	
Other Governance		120,121		0		0		0		0	
CAPITAL REVENUE											
Members of Council	0		0		0		0		0		
Other Governance	25,000		0		0		0		0		
SUB-TOTAL	25,000	120,121	0	0	0	0	0	0	0	0	
TOTAL - PROGRAMME SUMMARY	32,727	705,379	7,843	576,864	7,960	589,854	8,080	586,136	8,201	625,674	

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SCHEDULE 04 - GOVERNANCE

MEMBERS OF COUNCIL	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
0202 MEMBERS TRAVELLING		5,000		5,125		5,253		5,384		5,519	
0212 CONFERENCE & OTHER MEETINGS EXPENSES		10,000		10,250		10,506		10,769		11,038	
0222 DATA PROJECTOR HIRE		0		0		0		0		0	
0232 MEMBERS TRAINING		18,000		18,450		18,911		19,384		19,869	increased in 19/20 budget due to compulsory elected member training coming in
0242 PRESIDENTS ALLOWANCES		7,000		7,175		7,354		7,538		7,726	
0252 SITTING FEES		20,450		20,961		21,485		22,022		22,573	
0262 REFRESHMENTS RECEPTIONS		16,769		17,188		17,618		18,058		18,509	
0272 DEPUTY PRESIDENT ALLOWANCES		1,750		1,794		1,839		1,885		1,932	
0282 COUNCIL CHAMBERS MAINT		3,885		15,161		3,968		4,048		4,133	
0292 INSURANCE		7,462		7,835		8,227		8,638		9,070	
0302 SUBSCRIPTIONS		25,000		25,625		26,266		26,923		27,596	inc 19/20 budget, more WALGA subscriptions
0342 COUNCILLOR TELECOMMUNICATIONS ALLOWANCE		9,433		9,669		9,911		10,159		10,413	
0352 4 WDL VROC CONTRIBUTIONS		1,184		1,214		1,244		1,275		1,307	
0362 DONATIONS		5,927		6,046		6,167		6,290		6,416	
0363 R & D MCINTYRE SCHOLARSHIP		2,750		2,750		2,750		2,750		2,750	
0373 GIFTS		3,121		3,183		3,247		3,312		3,378	
0404 ADMINISTRATION ALLOCATED		127,269		129,519		130,718		135,430		136,138	
0412 BADGES		419		429		440		451		462	
0432 PRINTING & STATIONERY		896		918		941		965		989	
0442 ELECTION EXPENSES		6,228		0		6,544		0		6,876	
OPERATING REVENUE											
SUB-TOTAL	0	272,543	0	283,292	0	283,389	0	285,281	0	296,694	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - MEMBERS OF COUNCIL	0	272,543	0	283,292	0	283,389	0	285,281	0	296,694	

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SCHEDULE 04 - GOVERNANCE

OTHER GOVERNANCE	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
0542 CONSULTANT & FINANCIAL REPORTING		64,500		27,639		37,330		23,264		48,846	increased every second year for fair valuation of assets. Every four years includes FMR.
0632 ADVERTISING		12,000		16,114		16,517		16,930		17,353	
0712 REMOVAL EXPENSES		5,000		0		0		0		0	
0722 AUDIT FEES		15,000		30,000		30,750		31,519		32,307	
0742 LEGAL EXPENSES		10,481		10,743		11,012		11,287		11,569	
0864 ADMIN ALLOCATION		189,018		192,360		194,140		201,139		202,189	reflects increased work on governance and compliance
6530 DEPRECIATION (SCH 4)		16,716		16,716		16,716		16,716		16,716	
OPERATING REVENUE											
0932 MISC. REIMBURSEMENTS - NO GST	2,576		2,615		2,654		2,694		2,734		some operating revenue accounts moved to administration overheads schedule
0933 MISC. REIMBURSEMENTS - INC GST	5,151		5,228		5,306		5,386		5,467		
SUB-TOTAL	7,727	312,715	7,843	293,572	7,960	306,465	8,080	300,855	8,201	328,980	
CAPITAL EXPENDITURE											
0914 ASSET ACQUISITION/RENEWAL - BUILDINGS (OGOV)		25,000		0		0		0		0	19/20 budget - admin building roof
8440 TRANSFER TO LEAVE RESERVE		50,707		0		0		0		0	balance reserve at 30/6/19 \$45k, LSL provision \$192k
8470 TRF TO IT & OFFICE EQUIPMENT RESERVE		44,414		0		0		0		0	
CAPITAL REVENUE											
3255 TRANSFER FROM MUNICIPAL BUILDING RESERVE	25,000		0		0		0		0		19/20 budget - admin building roof
SUB-TOTAL	25,000	120,121	0	0	0	0	0	0	0	0	
TOTAL - OTHER GOVERNANCE	32,727	432,836	6,000	711,677	26,739	522,871	8,080	300,855	8,201	328,980	

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SCHEDULE 05 - LAW, ORDER, PUBLIC SAFETY**

	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
Fire Prevention		206,267		207,964		210,742		214,421		217,330	
Animal Control		26,668		27,194		27,566		28,473		28,781	
Local Law Development		0		0		0		0		0	
OPERATING REVENUE											
Fire Prevention	40,405		52,279		54,566		57,208		59,962		
Animal Control	2,823		2,893		2,965		3,054		3,146		
Local Law Development	0		0		0		0		0		
SUB-TOTAL	43,228	232,935	55,172	235,158	57,531	238,308	60,262	242,894	63,108	246,111	
CAPITAL EXPENDITURE											
Fire Prevention		0		0		0		0		0	
Animal Control		0		0		0		0		0	
Local Law Development		0		0		0		0		0	
CAPITAL REVENUE											
Fire Prevention	0		0		0		0		0		
Animal Control	0		0		0		0		0		
Local Law Development	0		0		0		0		0		
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - PROGRAMME SUMMARY	43,228	232,935	55,172	235,158	57,531	238,308	60,262	242,894	63,108	246,111	

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SCHEDULE 05 - LAW, ORDER, PUBLIC SAFETY**

FIRE PREVENTION		2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
		Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE												
4	1002 MAINTENANCE LAND & BUILDINGS		250		250		256		262		269	claimable expenditure under Local Government Grants Scheme (LGGS)
	1012 DEPRECIATION - FIRE PREVENTION		103,788		103,788		103,788		103,788		103,788	
5	1052 PROTECTIVE CLOTHING		5,000		5,125		5,253		5,384		5,519	claimable expenditure under Local Government Grants Scheme (LGGS)
1	1062 EQUIPMENT PURCHASES LESS THAN \$1,200		1,200		1,230		1,261		1,293		1,325	claimable expenditure under Local Government Grants Scheme (LGGS)
8	1072 FIRE INSURANCE		34,646		36,378		38,197		40,107		42,112	claimable expenditure under Local Government Grants Scheme (LGGS)
7	1082 FIRE MAPS		0		250		256		262		269	claimable expenditure under Local Government Grants Scheme (LGGS)
	1092 FIRE BREAK INSPECTION ETC		3,068		3,145		3,224		3,305		3,388	
2	1102 MTCE PLANT & EQUIPMENT		100		103		106		109		112	claimable expenditure under Local Government Grants Scheme (LGGS)
3	1112 MAINTENANCE VEHICLES		6,000		6,150		6,304		6,462		6,624	claimable expenditure under Local Government Grants Scheme (LGGS)
6	1122 UTILITIES & RATES		1,000		1,050		1,103		1,158		1,216	claimable expenditure under Local Government Grants Scheme (LGGS)
	1132 COMMUNITY EMERGENCY SERVICES MANAGER		0		0		0		0		0	
7	1142 OTHER FIRE EXPENSES/TRAINING		3,000		3,075		3,152		3,231		3,312	claimable expenditure under Local Government Grants Scheme (LGGS)
	1152 ADMINISTRATION ALLOCATED		28,326		28,827		29,094		30,142		30,300	
	1182 INELIGIBLE EXPENDITURE - LGGS		6,135		6,288		6,445		6,606		6,771	
	1192 FIRE PREVENTION		13,754		12,305		12,303		12,312		12,325	
OPERATING REVENUE												
	1123 FESA OPERATING GRANT	39,997		51,861		54,138		56,768		59,508		increased funding from 19/20 - assume will be ongoing
	1143 SALE OF FIRE MAPS	204		209		214		220		227		
	1163 FINES & PENALTIES	204		209		214		220		227		
SUB-TOTAL		40,405	206,267	52,279	207,964	54,566	210,742	57,208	214,421	59,962	217,330	
CAPITAL EXPENDITURE												
CAPITAL REVENUE												
SUB-TOTAL		0	0	0	0	0	0	0	0	0	0	
TOTAL - FIRE PREVENTION		40,405	206,267	52,279	207,964	54,566	210,742	57,208	214,421	59,962	217,330	

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SCHEDULE 05 - LAW, ORDER, PUBLIC SAFETY**

ANIMAL CONTROL	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
1252 DOG CONTROL EXPENSES		5,450		5,586		5,726		5,869		6,016	
1262 CAT CONTROL EXPENSES		891		913		936		959		983	
1282 POUND MAINTENANCE		1,103		1,131		1,159		1,188		1,218	
1294 ADMINISTRATION ALLOCATED		19,224		19,564		19,745		20,457		20,564	
OPERATING REVENUE											
1323 FINES AND PENALTIES	523		536		549		565		582		
1343 DOG REGISTRATION	2,091		2,143		2,197		2,263		2,331		
1344 CAT REGISTRATION	209		214		219		226		233		
SUB-TOTAL	2,823	26,668	2,893	27,194	2,965	27,566	3,054	28,473	3,146	28,781	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - ANIMAL CONTROL	2,823	26,668	2,893	27,194	2,965	27,566	3,054	28,473	3,146	28,781	

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SCHEDULE 07 - HEALTH

	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
Health		97,492		68,700		70,069		71,918		73,284	
OPERATING REVENUE											
Health	1,750		1,779		1,808		1,839		1,871		
SUB-TOTAL	1,750	97,492	1,779	68,700	1,808	70,069	1,839	71,918	1,871	73,284	
CAPITAL EXPENDITURE											
Health		0		0		0		0		0	
CAPITAL REVENUE											
Health	0		0		0		0		0		
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - PROGRAMME SUMMARY	1,750	97,492	1,779	68,700	1,808	70,069	1,839	71,918	1,871	73,284	

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SCHEDULE 07 - HEALTH

HEALTH	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
2212 CONTRIBUTION TO DOCTOR		11,529		11,817		12,112		12,415		12,725	
2222 HEALTH SURVEYOR - CONTRACT		30,000		30,750		31,519		32,307		33,115	
2232 AMBULANCE ASSISTANCE		3,755		3,557		3,627		3,694		3,766	
2242 COMMUNITY TRANSPORT SERVICE		2,000		2,050		2,101		2,154		2,208	
2392 ANALYTICAL EXPENSES		377		386		396		406		416	
2393 SUBSCRIPTIONS - HEALTH		735		753		772		791		811	
2634 ADMINISTRATION ALLOCATED		16,458		16,749		16,904		17,513		17,605	
2622 PUBLIC HEALTH PLAN IMPLEMENTATION		30,000		0		0		0		0	Public Health Plan expected within next couple of years. Plan set-up and ongoing implementation.
6560 DEPRECIATION (SCH 7)		2,638		2,638		2,638		2,638		2,638	
OPERATING REVENUE											
2233 LICENCES AND FEES	250		256		262		270		278		
2243 DOCTOR CONTRIBUTION - REIMBURSEMENT	1,500		1,523		1,546		1,569		1,593		
SUB-TOTAL	1,750	97,492	1,779	68,700	1,808	70,069	1,839	71,918	1,871	73,284	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - HEALTH	1,750	97,492	1,779	68,700	1,808	70,069	1,839	71,918	1,871	73,284	

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SCHEDULE 08 - EDUCATION & WELFARE

	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
Aged Persons Units		181,909		130,379		125,808		157,638		137,572	
Other Welfare		0		0		0		0		0	
Education		9,767		8,876		16,472		9,241		9,329	
OPERATING REVENUE											
Aged Persons Units	94,866		67,233		68,909		70,969		73,090		
Other Welfare	0		0		0		0		0		
Education	0		0		0		0		0		
SUB-TOTAL	94,866	191,676	67,233	139,254	68,909	142,280	70,969	166,879	73,090	146,901	
CAPITAL EXPENDITURE											
Aged Persons Units		28,565		3,694		3,827		3,965		4,109	
Other Welfare		0		0		0		0		0	
Education		0		0		0		0		0	
CAPITAL REVENUE											
Aged Persons Units	0		0		0		0		0		
Other Welfare	0		0		0		0		0		
Education	0		0		0		0		0		
SUB-TOTAL	0	28,565	0	3,694	0	3,827	0	3,965	0	4,109	
TOTAL - PROGRAMME SUMMARY	94,866	220,241	67,233	142,948	68,909	146,107	70,969	170,844	73,090	151,010	

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SCHEDULE 08 - EDUCATION & WELFARE

AGED PERSONS UNITS	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
2822 APU MAINTENANCE		96,092		43,185		37,344		67,313		45,937	
2832 INSURANCE		9,221		9,682		10,166		10,674		11,208	
2842 APU - UTILITIES		14,035		14,737		15,474		16,248		17,060	
2852 INTEREST PAID ON LOAN 93		3,127		2,998		2,865		2,727		2,583	
6570 DEPRECIATION (SCH 8)		40,059		40,059		40,059		40,059		40,059	
2824 ADMINISTRATION ALLOCATED		19,375		19,718		19,900		20,617		20,725	
OPERATING REVENUE											
2853 UTILITIES REIMBURSEMENT (APU)	508		516		524		532		540		
2863 RENTAL OF APU'S	94,358		66,717		68,385		70,437		72,550		
											forecast for 19/20 actual approx \$60k due to Kukerin vacancies. Have reduced in CBP
SUB-TOTAL	94,866	181,909	67,233	130,379	68,909	125,808	70,969	157,638	73,090	137,572	
CAPITAL EXPENDITURE											
2854 LOAN 93 PRINCIPAL REPAYMENT		3,565		3,694		3,827		3,965		4,109	
2874 AGED PERSON UNITS (R4R)		25,000		0		0		0		0	
CAPITAL REVENUE											
SUB-TOTAL	0	28,565	0	3,694	0	3,827	0	3,965	0	4,109	
TOTAL - AGED PERSONS UNITS	94,866	210,474	67,233	134,073	68,909	129,635	70,969	161,603	73,090	141,681	

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SCHEDULE 08 - EDUCATION & WELFARE

EDUCATION	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
1672 KUKERIN PLAYGROUP BUILDING		1,500		513		8,000		500		500	
1842 SCHOOL BUS SERVICE		1,589		1,629		1,670		1,712		1,755	
2792 SCHOOL ASSISTANCE		827		780		792		803		815	
2814 ADMINISTRATION ALLOCATED		5,851		5,954		6,010		6,226		6,259	
OPERATING REVENUE											
SUB-TOTAL	0	9,767	0	8,876	0	16,472	0	9,241	0	9,329	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - EDUCATION	0	9,767	0	8,876	0	16,472	0	9,241	0	9,329	

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SCHEDULE 09 - HOUSING

	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
Staff Housing		57,158		73,957		75,801		78,068		80,402	
Other Housing		84,758		62,983		62,587		56,282		58,776	
OPERATING REVENUE											
Staff Housing	57,158		73,957		75,801		78,067		80,401		
Other Housing	19,013		18,659		19,120		19,686		20,269		
SUB-TOTAL	76,171	141,916	92,616	136,940	94,921	138,388	97,753	134,349	100,670	139,178	
CAPITAL EXPENDITURE											
Staff Housing		0		0		0		0		0	
Other Housing		0		0		0		0		0	
CAPITAL REVENUE											
Staff Housing	0		0		0		0		0		
Other Housing	0		0		0		0		0		
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - PROGRAMME SUMMARY	76,171	141,916	92,616	136,940	94,921	138,388	97,753	134,349	100,670	139,178	

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SCHEDULE 09 - HOUSING

STAFF HOUSING	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
3152 INSURANCE		6,363		6,681		7,015		7,366		7,734	
3172 BUILDING MAINTENANCE		52,224		37,990		27,212		33,775		32,776	
3182 STAFF HOUSING - UTILITIES		13,367		14,035		14,737		15,474		16,248	
3184 ADMINISTRATION ALLOCATED		9,384		9,550		9,638		9,986		10,038	
3194 STAFF HOUSING REALLOCATION		(24,180)		5,701		17,199		11,467		13,606	
OPERATING REVENUE											
3213 RENT	30,000		46,125		47,278		48,696		50,157		
3223 UTILITIES REIMBURSEMENT (STAFF)	508		516		524		532		540		
3253 RENTAL - MCS HOUSE	26,650		27,316		27,999		28,839		29,704		
SUB-TOTAL	57,158	57,158	73,957	73,957	75,801	75,801	78,067	78,068	80,401	80,402	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - STAFF HOUSING	57,158	57,158	73,957	73,957	75,801	75,801	78,067	78,068	80,401	80,402	

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SCHEDULE 09 - HOUSING

OTHER HOUSING	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
3312 LOW INCOME UNIT MAINT		31,729		13,993		8,176		5,989		7,996	
3322 INSURANCE - LOW INCOME		3,481		3,655		3,838		4,030		4,232	
3332 LOW INCOME UNITS - UTILITIES		3,150		3,308		3,473		3,647		3,829	
3392 MAINTENANCE - OTHER HOUSING		6,444		1,882		6,853		1,969		2,013	
6580 DEPRECIATION (SCH 9)		29,145		29,145		29,145		29,145		29,145	
6692 LOSS ON DISPOSAL OF ASSET (OTHER HOUSING)		0		0		0		0		0	
3384 ADMINISTRATION ALLOCATED		10,809		11,000		11,102		11,502		11,562	
OPERATING REVENUE											
2565 UTILITIES REIMBURSEMENT (LIU)	508		516		524		532		540		
3393 LOT 263 BENNETT ST-REIMB.	0		0		0		0		0		
3403 RENTAL - LOW INCOME UNITS	18,505		18,143		18,596		19,154		19,729		
6691 PROFIT ON DISPOSAL OF ASSET (OTHER HOUSING)	0		0		0		0		0		
SUB-TOTAL	19,013	84,758	18,659	62,983	19,120	62,587	19,686	56,282	20,269	58,776	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - OTHER HOUSING	19,013	84,758	18,659	62,983	19,120	62,587	19,686	56,282	20,269	58,776	

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SCHEDULE 10 - COMMUNITY AMENITIES

	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
Domestic Refuse		354,594		328,659		331,518		334,974		338,094	
Commercial Refuse		20,444		19,930		20,267		20,731		21,062	
Sewerage		61,908		70,011		74,816		78,967		74,939	
Protection of the Environment		52,175		34,063		34,422		34,908		35,586	
Town Planning & Regional Development		41,967		27,607		28,222		28,981		29,607	
Other Community Amenities		67,995		68,910		70,776		72,588		74,014	
Land Care Development		151,002		118,071		129,002		123,649		126,040	
OPERATING REVENUE											
Domestic Refuse	87,298		88,944		91,693		94,444		97,277		
Commercial Refuse	0		0		0		0		0		
Sewerage	129,341		132,575		135,889		139,966		144,165		
Protection of the Environment	19,255		19,268		19,281		19,297		19,314		
Town Planning & Regional Development	1,108		1,136		1,164		1,199		1,235		
Other Community Amenities	8,364		8,573		8,787		9,051		9,323		
Land Care Development	35,114		0		0		0		0		
SUB-TOTAL	280,480	750,085	250,496	667,250	256,814	689,024	263,957	694,799	271,314	699,343	
CAPITAL EXPENDITURE											
Domestic Refuse	0		0		0		0		0		
Commercial Refuse	0		0		0		0		0		
Sewerage	67,433		62,564		61,073		60,999		69,226		
Protection of the Environment	17,439		17,830		18,231		18,641		18,745		
Town Planning & Regional Development	0		0		0		0		0		
Other Community Amenities	0		0		0		0		0		
Land Care Development	25,173		0		0		35,020		0		
CAPITAL REVENUE											
Domestic Refuse	0		0		0		0		0		
Commercial Refuse	0		0		0		0		0		
Sewerage	0		0		0		0		0		
Protection of the Environment	0		0		0		0		0		
Town Planning & Regional Development	0		0		0		0		0		
Other Community Amenities	0		0		0		0		0		
Land Care Development	39,512		0		0		0		0		
SUB-TOTAL	39,512	110,045	0	80,394	0	79,303	0	114,660	0	87,971	
TOTAL - PROGRAMME SUMMARY	319,992	860,130	250,496	747,644	256,814	768,328	263,957	809,458	271,314	787,313	

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SCHEDULE 10 - COMMUNITY AMENITIES

DOMESTIC REFUSE	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
3532 DOM. REFUSE COLLECTION		32,915		33,128		33,894		34,679		35,486	
3542 REFUSE SITE MAINT		89,733		62,646		63,894		65,330		66,814	
3552 RECYCLING MAINTENANCE		28,000		28,700		29,418		30,153		30,907	
6590 DEPRECIATION (SCH 10)		190,441		190,441		190,441		190,441		190,441	
3524 ADMINISTRATION ALLOCATED		13,505		13,744		13,871		14,371		14,446	
OPERATING REVENUE											
3583 LEVIES - RUBBISH CHARGES	86,775		88,944		91,168		93,903		96,720		
3593 MISCELLANEOUS INCOME RUBBISH TIP	523		0		525		541		557		
SUB-TOTAL	87,298	354,594	88,944	328,659	91,693	331,518	94,444	334,974	97,277	338,094	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - DOMESTIC REFUSE	87,298	354,594	88,944	328,659	91,693	331,518	94,444	334,974	97,277	338,094	

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SCHEDULE 10 - COMMUNITY AMENITIES

COMMERCIAL REFUSE	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
3722 ST BINS REFUSE COLL.		15,673		15,075		15,367		15,654		15,959	
3734 ADMINISTRATION ALLOCATED		4,771		4,855		4,900		5,077		5,103	
OPERATING REVENUE											
SUB-TOTAL	0	20,444	0	19,930	0	20,267	0	20,731	0	21,062	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - COMMERCIAL REFUSE	0	20,444	0	19,930	0	20,267	0	20,731	0	21,062	

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SCHEDULE 10 - COMMUNITY AMENITIES

SEWERAGE	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
3912 SEWERAGE MAINTENANCE		48,974		56,928		61,494		65,091		60,740	
3914 ADMINISTRATION ALLOCATED		7,770		7,907		7,981		8,268		8,311	
3931 INTEREST PAID ON LOAN 38		120		0		0		0		0	
3932 INTEREST PAID ON LOAN 40		199		89		0		0		0	
3952 INSURANCE		4,845		5,087		5,341		5,608		5,888	
OPERATING REVENUE											
3991 LEVIES - SEWERAGE CHARGES	105,999		108,649		111,365		114,706		118,147		Indicative only - based on assumptions and not rate modelling
4011 LEVIES - PEDESTAL CHARGES	23,342		23,926		24,524		25,260		26,018		Indicative only - based on assumptions and not rate modelling
4013 10% PENALTY	0		0		0		0		0		
SUB-TOTAL	129,341	61,908	132,575	70,011	135,889	74,816	139,966	78,967	144,165	74,939	
CAPITAL EXPENDITURE											
4014 SEWERAGE SYSTEM		40,184		0		0		0		0	
4016 LOAN 38 PRINCIPAL REPAYMENT		3,690		0		0		0		0	
4017 LOAN 40 PRINCIPAL REPAYMENT		1,473		1,583		0		0		0	
8280 TRANSFER TO SEWERAGE RESERVE		22,086		60,981		61,073		60,999		69,226	Minimum transfer is Op Rev less Op Exp and loan repayments
CAPITAL REVENUE											
SUB-TOTAL	0	67,433	0	62,564	0	61,073	0	60,999	0	69,226	
TOTAL - SEWERAGE	129,341	129,341	132,575	132,575	135,889	135,889	139,966	139,966	144,165	144,165	

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SCHEDULE 10 - COMMUNITY AMENITIES

PROTECTION OF THE ENVIRONMENT	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
3872 WATER HARVESTING SCHEME		18,500		0		0		0		0	
3942 BRIDAL CREEPER CONTROL		16,277		16,684		17,101		17,529		17,967	
3992 DECLARED WEEDS CONTROL		11,875		12,172		12,476		12,788		13,108	
3994 ADMINISTRATION ALLOCATED		4,217		4,292		4,331		4,487		4,511	
7174 LOAN 95 FENCE RD DRAINAGE - INTEREST PAYMENT		1,306		915		514		104		0	
OPERATING REVENUE											
3963 HIRE CHARGES-TREE PLANTER	510		523		536		552		569		
7313 FENCE ROAD DRAIN MAINT. FARMERS LEVY	18,745		18,745		18,745		18,745		18,745		Increased to cover both maintenance and loan repayments.
SUB-TOTAL	19,255	52,175	19,268	34,063	19,281	34,422	19,297	34,908	19,314	35,586	
CAPITAL EXPENDITURE											
8340 TRANSFER TO FENCE ROAD DRAIN RESERVE		1,643		1,643		1,643		10,194		18,745	levy less any expenditure
7374 LOAN 95 FENCE ROAD DRAINAGE - PRINCIPAL REPAY		15,796		16,187		16,588		8,447		0	
CAPITAL REVENUE											
SUB-TOTAL	0	17,439	0	17,830	0	18,231	0	18,641	0	18,745	
TOTAL - PROTECTION OF THE ENVIRONMENT	19,255	69,614	19,268	51,893	19,281	52,653	19,297	53,549	19,314	54,331	

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SCHEDULE 10 - COMMUNITY AMENITIES

TOWN PLANNING & REG. DEVELOP.	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
4022 PLANNING CONSULTANT		22,271		22,828		23,399		23,984		24,584	
4122 TOWN PLANNING SCHEME		15,000		0		0		0		0	
4024 ADMINISTRATION ALLOCATED		4,696		4,779		4,823		4,997		5,023	
OPERATING REVENUE											
4133 TOWN PLANNING FEES	1,108		1,136		1,164		1,199		1,235		
SUB-TOTAL	1,108	41,967	1,136	27,607	1,164	28,222	1,199	28,981	1,235	29,607	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - TOWN PLANNING & REG. DEVELOP.	1,108	41,967	1,136	27,607	1,164	28,222	1,199	28,981	1,235	29,607	

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SCHEDULE 10 - COMMUNITY AMENITIES

OTHER COMMUNITY AMENITIES	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
4162 CEMETERIES		17,024		18,211		18,511		18,897		19,302	
4182 PUBLIC CONVENIENCES		35,776		35,229		36,640		37,512		38,432	
4212 NICHE WALL PLAQUES		796		816		836		857		878	
4244 ADMINISTRATION ALLOCATED		14,399		14,654		14,789		15,322		15,402	
OPERATING REVENUE											
4253 CEMETERIES	8,364		8,573		8,787		9,051		9,323		
SUB-TOTAL	8,364	67,995	8,573	68,910	8,787	70,776	9,051	72,588	9,323	74,014	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - OTHER COMMUNITY AMENITIES	8,364	67,995	8,573	68,910	8,787	70,776	9,051	72,588	9,323	74,014	

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SCHEDULE 10 - COMMUNITY AMENITIES

LAND CARE DEVELOPMENT	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
7154 ADMINISTRATION ALLOCATED		20,288		20,647		20,838		21,589		21,702	19/20 painting interior Landcare (on hold) & 21/22 \$6890 floor coverings and aircon
7162 LANDCARE OFFICE BUILDING MAINT		9,510		1,877		9,147		1,949		1,991	
7164 STAFF HOUSING ALLOCATION - LANDCARE		(3,530)		795		2,408		1,606		1,905	
7202 LANDCARE SUPERANNUATION		8,029		7,872		8,029		8,190		8,354	
7212 LANDCARE SALARY		65,235		66,540		67,871		69,228		70,613	
7232 LANDCARE VEHICLE EXP		12,643		12,819		13,000		13,185		13,375	
7242 LANDCARE SUNDRY EXP		4,192		4,297		4,404		4,514		4,627	
7252 LANDCARE OFFICE EXP		3,145		3,224		3,305		3,388		3,473	
7282 SWCC - FENCING & FOX BAITING FOR MALLEEFOWL		25,859		0		0		0		0	
7292 20 MILLION TREES PROGRAM		1,549		0		0		0		0	
7312 FOX BAITING PROJECT		4,082		0		0		0		0	
OPERATING REVENUE											
0945 GRANT FUNDED ADMINISTRATIVE REIMBURSEMENTS	5,173		0		0		0		0		Future Landcare Grants not guaranteed.
7273 LANDCARE GRANTS	4,082		0		0		0		0		
7333 GRANT / ADMIN INCOME	25,859		0		0		0		0		
SUB-TOTAL	35,114	151,002	0	118,071	0	129,002	0	123,649	0	126,040	
CAPITAL EXPENDITURE											
7354 LCDC VEHICLE		0		0		0		35,020		0	
7384 ASSET ACQUISITION/RENEWAL - BUILDINGS (LANDCA)		20,000		0		0		0		0	
8250 TRANSFER TO LANDCARE DEVELOPMENT RESERVE		5,173		0		0		0		0	
CAPITAL REVENUE											
7425 TRADE-IN OF LCDC VEHICLE (PROCEEDS)	0		0		0		20,741		0		20% is transferred out of reserve each year. Reserve is increased when there is funding for admin received in a grant.
7426 REALISATION ON DISPOSAL OF ASSET	0		0		0		(20,741)		0		
7436 TRANSFER FROM LANDCARE RESERVE	39,512		0		0		0		0		
SUB-TOTAL	39,512	25,173	0	0	0	0	0	35,020	0	0	
TOTAL - LAND CARE DEVELOPMENT	74,626	176,175	0	118,071	0	129,002	0	158,669	0	126,040	

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SCHEDULE 11 - RECREATION & CULTURE

	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
Public Halls and Civic Centres		58,549		34,967		36,385		37,909		39,235	
Swimming Pool		131,270		114,299		117,449		120,838		124,105	
Other Recreation		517,412		490,914		501,294		510,926		520,039	
Libraries		22,287		7,794		8,004		8,266		8,465	
Other Culture		38,837		36,440		36,821		38,118		38,371	
OPERATING REVENUE											
Public Halls and Civic Centres	6,091		2,050		2,101		2,164		2,229		
Swimming Pool	9,723		9,966		10,215		10,521		10,837		
Other Recreation	8,157		29,173		8,165		8,170		8,175		
Libraries	0		0		0		0		0		
Other Culture	1,572		1,611		1,651		1,692		1,734		
SUB-TOTAL	25,543	768,355	42,800	684,415	22,132	699,952	22,547	716,057	22,975	730,214	
CAPITAL EXPENDITURE											
Public Halls and Civic Centres		0		0		0		0		0	
Swimming Pool		30,000		35,700		0		0		0	
Other Recreation		45,970		174,878		191,985		127,345		86,595	
Libraries		0		0		0		0		0	
Other Culture		0		0		0		0		0	
CAPITAL REVENUE											
Public Halls and Civic Centres	0		0		0		0		0		
Swimming Pool	0		0		0		0		0		
Other Recreation	0		0		0		0		0		
Libraries	0		0		0		0		0		
Other Culture	0		0		0		0		0		
SUB-TOTAL	0	75,970	0	210,578	0	191,985	0	127,345	0	86,595	
TOTAL - PROGRAMME SUMMARY	25,543	844,325	42,800	894,993	22,132	891,937	22,547	843,402	22,975	816,808	

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SCHEDULE 11 - RECREATION & CULTURE

PUBLIC HALLS AND CIVIC CENTRES	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
3012 CWA HALL		2,210		2,183		2,276		2,321		2,370	
4372 PUBLIC HALLS - UTILITIES		2,704		2,839		2,981		3,130		3,287	
4382 PUBLIC HALLS- MAINTENANCE		29,263		4,619		4,875		5,008		5,145	
4412 INSURANCE		16,204		17,014		17,865		18,758		19,696	
4414 ADMINISTRATION ALLOCATED		8,168		8,312		8,389		8,692		8,737	
OPERATING REVENUE											
4433 CHARGES - HALL HIRE	2,091		2,050		2,101		2,164		2,229		
4463 COMMUNITY FACILITY GRANT	4,000		0		0		0		0		
SUB-TOTAL	6,091	58,549	2,050	34,967	2,101	36,385	2,164	37,909	2,229	39,235	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - PUBLIC HALLS AND CIVIC CENTRES	6,091	58,549	2,050	34,967	2,101	36,385	2,164	37,909	2,229	39,235	

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SCHEDULE 11 - RECREATION & CULTURE

SWIMMING POOL	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
4542 UTILITY CHARGES		25,000		26,250		27,563		28,941		30,388	
4552 SUPERANNUATION		6,451		4,637		4,731		4,826		4,923	
4562 SWIMMING POOL SALARY		71,924		55,578		56,690		57,824		58,981	
4582 S/POOL CHEMICALS		6,184		6,339		6,497		6,659		6,825	
4592 S/POOL MTCE/OTHER		14,416		14,071		14,475		14,825		15,185	
4544 ADMINISTRATION ALLOCATED		7,295		7,424		7,493		7,763		7,803	
OPERATING REVENUE											
4643 POOL ADMISSION	9,723		9,966		10,215		10,521		10,837		
SUB-TOTAL	9,723	131,270	9,966	114,299	10,215	117,449	10,521	120,838	10,837	124,105	
CAPITAL EXPENDITURE											
4985 ASSET ACQ/RENEW - OTHER INFRASTRUCTURE (POO		30,000		35,700		0		0		0	20/21 Pool needs assessment, as per Rec Plan
CAPITAL REVENUE											
SUB-TOTAL	0	30,000	0	35,700	0	0	0	0	0	0	
TOTAL - SWIMMING POOL	9,723	161,270	9,966	149,999	10,215	117,449	10,521	120,838	10,837	124,105	

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SCHEDULE 11 - RECREATION & CULTURE

OTHER RECREATION	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
4682 INSURANCE		50,695		53,230		55,892		58,687		61,621	
4692 TARIN ROCK TENNIS COURTS		1,600		1,122		1,156		1,185		1,214	
4714 ADMINISTRATION ALLOCATED		34,724		35,338		35,665		36,951		37,144	
4762 DUMBLEYUNG TENNIS COURTS		11,174		2,154		2,240		2,283		2,327	
4772 NENKE PARK		34,307		24,688		25,710		26,214		26,748	
4782 STUBBS PARK		37,640		36,285		37,476		38,305		39,164	
4792 COMMUNITY PARKS AND GARDENS		158,590		148,347		152,364		155,248		158,300	
4802 SQUASH COURTS		4,130		4,147		4,209		4,339		4,476	
4832 UTILITIES - STUBBS & NENKE PARKS		22,050		23,153		24,311		25,527		26,803	
4842 MENS SHED LOAN 89 INTEREST		478		310		135		0		0	
4912 MENS SHED MAINTENANCE		1,904		2,010		1,996		2,036		2,079	
4922 MENS SHED OPERATIONS EXPENSES		400		410		420		431		442	
6600 DEPRECIATION (SCH 11)		159,720		159,720		159,720		159,720		159,720	
OPERATING REVENUE											
4913 GREENKEEPING FEE-TENNIS COURTS	8,000		8,000		8,000		8,000		8,000		
4923 SQUASH COURTS HIRE	157		161		165		170		175		
SUB-TOTAL	8,157	517,412	29,173	490,914	8,165	501,294	8,170	510,926	8,175	520,039	
CAPITAL EXPENDITURE											
4834 LOAN 89 PRINCIPAL REPAYMENT		4,370		4,538		4,713		0		0	
4954 OTHER INFRASTRUCTURE EXPENDITURE (OREC)		41,600		170,340		187,272		127,345		86,595	
CAPITAL REVENUE											
SUB-TOTAL	0	45,970	0	174,878	0	191,985	0	127,345	0	86,595	
TOTAL - OTHER RECREATION	8,157	563,382	29,173	665,792	8,165	693,279	8,170	638,271	8,175	606,633	

20/21 includes Stubbs Park Facility Development Study, Men's Shed building, DYG Tennis Club light bulbs and DYG Bowling Club surrounds as per Rec Plan
21/22 is Stubbs Park Upgrade/changerooms
22/23 is netball courts upgrade
23/24 is Nenke Park Facility Development Study
All above capital expenditure is dependent on successful Bain Estate application.

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SCHEDULE 11 - RECREATION & CULTURE

LIBRARIES	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
5012 INSURANCE		492		464		487		511		537	
5044 ADMINISTRATION ALLOCATED		2,242		2,282		2,303		2,386		2,398	
5052 UTILITY CHARGES		938		985		1,034		1,086		1,140	
5072 SALARIES - KUKERIN		2,729		2,784		2,840		2,897		2,955	
5082 SUPERANNUATION		335		673		687		701		715	
5092 LIBRARY EXPENSES		15,551		606		653		685		720	
OPERATING REVENUE											
SUB-TOTAL	0	22,287	0	7,794	0	8,004	0	8,266	0	8,465	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - LIBRARIES	0	22,287	0	7,794	0	8,004	0	8,266	0	8,465	

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SCHEDULE 11 - RECREATION & CULTURE

OTHER CULTURE	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
5244 ADMINISTRATION ALLOCATED		33,280		33,868		34,182		35,414		35,599	
5274 COMMUNITY DEVELOPMENT FUND		1,572		1,611		1,651		1,692		1,734	
5282 HISTORICAL COMMITTEE		3,000		0		0		0		0	
5302 THEATRE CLUB		985		961		988		1,012		1,038	
OPERATING REVENUE											
5276 COMMUNITY DEVELOPMENT FUND INCOME	1,572		1,611		1,651		1,692		1,734		balances out to GL 5274
SUB-TOTAL	1,572	38,837	1,611	36,440	1,651	36,821	1,692	38,118	1,734	38,371	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - OTHER CULTURE	1,572	38,837	1,611	36,440	1,651	36,821	1,692	38,118	1,734	38,371	

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SCHEDULE 12 - TRANSPORT

	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
Construction of Road Network		0		0		0		0		0	
Maintenance of Road Network		2,426,983		2,515,932		2,543,910		2,555,135		2,571,553	
Road Plant Purchases		95,324		0		0		0		0	
State Vehicle Licensing		60,671		61,744		62,315		64,562		64,899	
Aerodromes		5,787		6,774		6,974		7,219		7,377	
OPERATING REVENUE											
Construction of Road Network	807,046		821,854		837,106		852,815		868,996		
Maintenance of Road Network	689,978		0		0		0		0		
Road Plant Purchases	6,980		0		0		0		0		
State Vehicle Licensing	13,249		13,448		13,650		13,855		14,063		
Aerodromes	0		0		0		0		0		
SUB-TOTAL	1,517,253	2,588,765	835,302	2,584,450	850,756	2,613,199	866,670	2,626,917	883,059	2,643,829	
CAPITAL EXPENDITURE											
Construction of Road Network		1,837,776		1,400,796		1,436,770		1,473,550		1,511,839	
Maintenance of Road Network		2,198,582		20,450		20,921		0		0	
Road Plant Purchases		773,039		563,387		580,365		741,784		983,249	
State Vehicle Licensing		0		0		0		0		0	
Aerodromes		5,000		0		0		0		0	
CAPITAL REVENUE											
Construction of Road Network	0		0		0		0		0		
Maintenance of Road Network	1,544,414		0		0		0		0		
Road Plant Purchases	168,605		0		0		85,706		0		
State Vehicle Licensing	0		0		0		0		0		
Aerodromes	0		0		0		0		0		
SUB-TOTAL	1,713,019	4,814,397	0	1,984,633	0	2,038,056	85,706	2,215,334	0	2,495,088	
TOTAL - PROGRAMME SUMMARY	3,230,272	7,403,162	835,302	4,569,083	850,756	4,651,255	952,376	4,842,251	883,059	5,138,917	

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SCHEDULE 12 - TRANSPORT

CONSTRUCTION OF ROADS	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
OPERATING REVENUE											
5921 DIRECT ROAD GRANTS	149,102		153,575		158,182		162,927		167,815		Drop from previous CBP - formula carried forward amount from year where additional funds were provided.
5931 MRD RRG ROAD PROJECT FUNDS	344,500		354,835		365,480		376,444		387,737		
5981 ROADS TO RECOVERY	313,444		313,444		313,444		313,444		313,444		
SUB-TOTAL	807,046	0	821,854	0	837,106	0	852,815	0	868,996	0	
CAPITAL EXPENDITURE											
5710 ROAD CONSTRUCTION		440,000		1,400,796		1,436,770		1,473,550		1,511,839	Includes RRG and RTR jobs - to be split in the budget. WANDRRA complete 2019/20.
5730 ROAD PROJECT		561,776		0		0		0		0	
5770 WANDRRA FLOOD DAMAGE WORKS		500,000		0		0		0		0	
5920 ROADS TO RECOVERY		336,000		0		0		0		0	
CAPITAL REVENUE											
SUB-TOTAL	0	1,837,776	0	1,400,796	0	1,436,770	0	1,473,550	0	1,511,839	
TOTAL - CONSTRUCTION OF ROADS	807,046	1,837,776	821,854	0	837,106	0	852,815	1,473,550	868,996	1,511,839	

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SCHEDULE 12 - TRANSPORT

MAINTENANCE OF ROADS	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
5390 DEPOT INSURANCE		3,087		3,241		3,403		3,573		3,752	
5460 MAINTENANCE OF ROADS		697,429		820,006		838,653		847,731		861,491	
5480 FOOTPATHS MAINTENANCE		20,931		20,464		21,039		21,446		21,874	
5540 DEPOT MAINTENANCE		15,068		14,765		15,324		15,595		15,883	
5560 DUMBLEYUNG TOWNSCAPE		38,080		15,000		15,000		15,000		15,000	\$15K/yr plus any carryover from previous yr.
5570 STREET LIGHTING		18,715		15,000		15,750		16,538		17,365	
5580 DRAINAGE/BRIDGES		4,328		1,814		1,837		1,867		1,901	
5590 STREET MTCE - TOWNS		36,341		33,673		34,073		34,469		34,889	
5600 ROAD SIGNS		4,524		4,153		11,067		11,246		11,454	
5610 KUKERIN TOWNSCAPE		0		10,000		10,000		10,000		10,000	\$10K/yr plus any carryover from previous yr.
5630 RURAL VERGES		12,060		11,857		12,276		12,540		12,817	
5680 INTEREST PAID ON LOAN 94		1,291		831		360		0		0	
5681 INTEREST ON SHORT-TERM WANDRRA LENDING		10,000		0		0		0		0	
6610 DEPRECIATION (SCH 12)		1,565,129		1,565,129		1,565,129		1,565,129		1,565,129	
OPERATING REVENUE											
5663 FLOOD DAMAGE RECOUP	689,978		0		0		0		0		
SUB-TOTAL	689,978	2,426,983	0	2,515,932	0	2,543,910	0	2,555,135	0	2,571,553	
CAPITAL EXPENDITURE											
5690 PRINCIPAL REPAYMENTS ON LOAN 94		19,990		20,450		20,921		0		0	
5691 PRINCIPAL REPAYMENTS ON SHORT-TERM WANDRRRA		2,178,592		0		0		0		0	
CAPITAL REVENUE											
5696 SHORT-TERM WANDRRA LOAN	1,500,000		0		0		0		0		
SUB-TOTAL	1,544,414	2,198,582	0	20,450	0	20,921	0	0	0	0	
TOTAL - MAINTENANCE OF ROADS	2,234,392	4,625,565	0	2,536,382	0	2,564,831	0	2,555,135	0	2,571,553	

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SCHEDULE 12 - TRANSPORT

ROAD PLANT PURCHASES	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
6722 LOSS ON DISPOSAL OF ASSET (ROAD PLANT)		95,324		0		0		0		0	
OPERATING REVENUE											
6721 PROFIT ON DISPOSAL OF ASSET (ROAD PLANT)	6,980		0		0		0		0		
SUB-TOTAL	6,980	95,324	0	0	0	0	0	0	0	0	
CAPITAL EXPENDITURE											
6384 SUPERVISORS VEHICLE		38,495		37,740		38,495		39,265		40,050	
6404 MECHANICS UTE		0		0		0		0		40,050	
6414 GRADER		0		387,600		0		403,259		0	
6424 FRONT END LOADER		249,696		71,400		156,060		0		259,784	
6434 TRACTORS / IMPLEMENTS / MISC		28,605		20,400		0		0		0	
6444 ASSET ACQUISITION/RENEWAL - ROLLER		0		0		150,858		0		194,838	
6454 MOWERS		31,212		0		31,212		21,224		0	
6455 TRANSFER TO PLANT RESERVE		53,608		35,027		161,084		0		89,160	
6474 SMALL PLANT		0		11,220		11,444		12,734		12,989	
6504 12T TIP TRUCK		332,928		0		0		169,793		346,378	
6524 LIGHT VEHICLES		38,495		0		31,212		95,509		0	
CAPITAL REVENUE											
6523 TRADE-IN 12 TONNE TRUCK (PROCEEDS)	124,848		0		0		63,672		129,892		
6525 T/I FRONT END LOADER (PROCEEDS)	0		35,700		31,212		0		75,770		
6615 TRADE-IN GRADER (PROCEEDS)	0		81,600		0		84,897		0		
6635 TRADE-IN TRACTOR (PROCEEDS)	0		500		0		0		0		
6655 TRADE IN ROLLER (PROCEEDS)	0		0		36,414		0		86,595		
6665 TRADE-IN LIGHT VEHICLES (PROCEEDS)	50,980		27,540		43,697		55,183		53,039		
6666 REALISATION ON DISPOSAL OF ASSET	(248,656)		(145,340)		(111,323)		(203,752)		(345,296)		
6675 OTHER PLANT SALES (PROCEEDS)	0		0		0		0		0		
6751 PROCEEDS ON DISPOSAL OF ASSET (SCH12)	72,828		0		0		0		0		
8270 TRANSFER FROM PLANT RESERVE	168,605		0		0		85,706		0		
SUB-TOTAL	168,605	773,039	0	563,387	0	580,365	85,706	741,784	0	983,249	
TOTAL - ROAD PLANT PURCHASES	175,585	868,363	0	563,387	0	580,365	85,706	741,784	0	983,249	

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SCHEDULE 12 - TRANSPORT

STATE VEHICLE LICENSING	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											Contract with Dept of Transport will go to 2020/21.
6004 ADMINISTRATION ALLOCATED		60,671		61,744		62,315		64,562		64,899	
OPERATING REVENUE											
5163 COMMISSION - DEPT OF PLANNING AND INFRASTRUC	12,733		12,924		13,118		13,315		13,515		
5173 LG SERIES NUMBER PLATES	516		524		532		540		548		
SUB-TOTAL	13,249	60,671	13,448	61,744	13,650	62,315	13,855	64,562	14,063	64,899	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - STATE VEHICLE LICENSING	13,249	60,671	13,448	61,744	13,650	62,315	13,855	64,562	14,063	64,899	

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SCHEDULE 12 - TRANSPORT

AERODROMES	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
6212 AIRSTRIP MAINTENANCE		2,823		3,758		3,930		4,065		4,206	
6234 ADMIN ALLOCATION - AERODROMES		2,964		3,016		3,044		3,154		3,171	
OPERATING REVENUE											
SUB-TOTAL	0	5,787	0	6,774	0	6,974	0	7,219	0	7,377	
CAPITAL EXPENDITURE											
6215 LAND ACQUISITION		5,000		0		0		0		0	
CAPITAL REVENUE											
SUB-TOTAL	0	5,000	0	0	0	0	0	0	0	0	
TOTAL - AERODROMES	0	10,787	0	6,774	0	6,974	0	7,219	0	7,377	

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SCHEDULE 13 - ECONOMIC SERVICES

	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
Rural Services		30,407		28,742		30,005		31,055		32,075	
Tourism and Area Promotion		169,287		146,135		152,379		151,085		160,550	
Building Control		10,851		11,079		11,263		11,610		11,778	
Other Economic Services		50,130		35,480		36,011		36,654		36,942	
OPERATING REVENUE											
Rural Services	20,000		20,300		20,605		20,914		21,228		
Tourism and Area Promotion	27,643		47,730		28,007		28,840		29,697		
Building Control	2,285		2,342		2,401		2,473		2,547		
Other Economic Services	4,100		4,203		4,308		4,437		4,570		
SUB-TOTAL	54,028	260,675	74,575	221,437	55,321	229,658	56,664	230,404	58,042	241,346	
CAPITAL EXPENDITURE											
Rural Services		0		0		0		0		0	
Tourism and Area Promotion		0		20,400		0		0		0	
Building Control		0		0		0		0		0	
Other Economic Services		6,289		6,617		6,962		7,325		7,707	
CAPITAL REVENUE											
Rural Services	0		0		0		0		0		
Tourism and Area Promotion	0		0		0		0		0		
Building Control	0		0		0		0		0		
Other Economic Services	0		0		0		0		0		
SUB-TOTAL	0	6,289	0	27,017	0	6,962	0	7,325	0	7,707	
TOTAL - PROGRAMME SUMMARY	54,028	266,964	74,575	221,437	55,321	229,658	56,664	237,729	58,042	249,053	

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SCHEDULE 13 - ECONOMIC SERVICES

RURAL SERVICES	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
6502 STANDPIPE MAINTENANCE		23,994		22,336		23,492		24,370		25,287	
6572 KUKERIN STOCK DAM		4,171		4,124		4,210		4,299		4,390	
6584 ADMINISTRATION ALLOCATED		2,242		2,282		2,303		2,386		2,398	
OPERATING REVENUE											
6673 REIMBURSEMENTS	20,000		20,300		20,605		20,914		21,228		
SUB-TOTAL	20,000	30,407	20,300	28,742	20,605	30,005	20,914	31,055	21,228	32,075	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - RURAL SERVICES	20,000	30,407	20,300	28,742	20,605	30,005	20,914	31,055	21,228	32,075	

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SCHEDULE 13 - ECONOMIC SERVICES

TOURISM & AREA PROMOTION	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
6620 DEPRECIATION (SCH 13)		18,177		18,177		18,177		18,177		18,177	
6922 DISPLAY ROYAL SHOW		210		215		220		226		232	
6932 AREA PROMOTION		5,937		6,085		6,237		6,393		6,553	
6942 DYG CARA/PARK & BLUEBIRD LODGE		65,440		48,258		48,527		49,664		58,146	
6952 KUKERIN CARAVAN PARK		15,003		5,100		5,232		5,365		5,505	
7012 LAKE DUMBLEYUNG		4,356		7,861		7,994		8,145		8,307	
7022 OTHER MAINTENANCE - TOURISM		1,048		1,020		5,913		1,077		1,104	
7032 COMMUNITY ASSISTANCE		9,055		8,657		8,820		8,980		9,149	
7102 DYG SHORT TERM ACCOM UNITS		3,066		2,936		2,992		3,049		3,108	
7104 ADMINISTRATION ALLOCATED		46,995		47,826		48,268		50,009		50,270	
OPERATING REVENUE											
7023 DYG CARA/PARK & BLUEBIRD LODGE	20,241		19,844		20,340		20,950		21,579		
7033 KUKERIN CARAVAN PARK	2,154		2,112		2,164		2,229		2,296		
7043 GRANT INCOME (TOURISM)	0		20,400		0		0		0		Trails plan - dependent on grant funding
7063 DYG C/PARK WASH MACHINE	209		214		219		226		233		Trails plan - dependent on grant funding
7093 DUMBLEYUNG SHORT STORIES BOOK SALES	516		524		532		540		548		
7123 DYG ACCOM UNITS INCOME	4,000		4,100		4,203		4,329		4,459		
7126 KUK ACCOM UNITS INCOME	523		536		549		565		582		
SUB-TOTAL	27,643	169,287	47,730	146,135	28,007	152,379	28,840	151,085	29,697	160,550	
CAPITAL EXPENDITURE											
4986 ASSET ACQ/RENEW - OTHER INFRASTRUCTURE (TOU		0		20,400		0		0		0	Trails plan - dependent on grant funding
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	20,400	0	0	0	0	0	0	
TOTAL - TOURISM & AREA PROMOTION	27,643	169,287	47,730	166,535	28,007	152,379	28,840	151,085	29,697	160,550	

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SCHEDULE 13 - ECONOMIC SERVICES

BUILDING CONTROL	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
6882 BUILDING SURVEYOR		5,000		5,125		5,253		5,384		5,519	
6894 ADMINISTRATION ALLOCATED		5,851		5,954		6,010		6,226		6,259	
OPERATING REVENUE											
3913 SEPTIC TANK FEES	157		161		165		170		175		
6813 BUILDING PERMITS	2,091		2,143		2,197		2,263		2,331		
6823 COMMISSION ON BUILDING LICENCES	37		38		39		40		41		
SUB-TOTAL	2,285	10,851	2,342	11,079	2,401	11,263	2,473	11,610	2,547	11,778	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - BUILDING CONTROL	2,285	10,851	2,342	11,079	2,401	11,263	2,473	11,610	2,547	11,778	

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SCHEDULE 13 - ECONOMIC SERVICES

OTHER ECONOMIC SERVICES	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											CRC building maint also includes utilities.
1312 28 ABSOLON ST MTCE		14,999		14,571		15,255		15,779		16,330	
1314 ADMINISTRATION ALLOCATED		11,626		11,832		11,941		12,372		12,436	
8132 SHOPS-ABSOLON ST		15,560		1,500		1,561		1,592		1,624	
1342 16A ABSOLON STREET - CLEANING		921		882		904		925		947	
1316 INTEREST PAID ON LOAN 92		7,024		6,695		6,350		5,987		5,605	
OPERATING REVENUE											
8163 RENTAL - SHOPS ABSOLON ST	2,600		2,665		2,732		2,814		2,898		
8164 DUMBLEYUNG MINI MALL INCOME	1,500		1,538		1,576		1,623		1,672		
SUB-TOTAL	4,100	50,130	4,203	35,480	4,308	36,011	4,437	36,654	4,570	36,942	
CAPITAL EXPENDITURE											
1324 LOAN 92 PRINCIPAL REPAYMENT		6,289		6,617		6,962		7,325		7,707	
CAPITAL REVENUE											
SUB-TOTAL	0	6,289	0	6,617	0	6,962	0	7,325	0	7,707	
TOTAL - BUILDING CONTROL	4,100	56,419	4,203	42,097	4,308	42,973	4,437	43,979	4,570	44,649	

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SCHEDULE 14 - OTHER PROPERTY & SERVICES**

	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
Administration Overheads		10,278		0		0		0		0	
Private Works		47,345		24,301		24,238		24,749		25,183	
Public Works Overheads		(1,000)		0		0		0		0	
Plant Operation Costs		32,166		32,166		30,618		31,078		31,544	
Plant Depreciation		0		0		0		0		0	
Salaries and Wages		0		0		0		0		0	
Other Property		277,432		21,906		22,018		22,462		22,533	
OPERATING REVENUE											
Administration Overheads	10,278		10,264		10,418		10,574		10,732		
Private Works	49,419		50,654		51,920		53,478		55,082		
Public Works Overheads	1,000		0		0		0		0		
Plant Operation Costs	30,618		32,166		30,618		31,078		31,544		
Plant Depreciation	0		0		0		0		0		
Salaries and Wages	0		0		0		0		0		
Other Property	0		0		0		0		0		
SUB-TOTAL	91,315	366,221	93,084	78,373	92,956	76,874	95,130	78,289	97,358	79,260	
CAPITAL EXPENDITURE											
Administration Overheads		132,651		130,050		132,651		135,304		138,010	
Private Works		0		0		0		0		0	
Public Works Overheads		117,045		114,750		117,045		119,386		121,774	
Plant Operation Costs		0		0		0		0		0	
Plant Depreciation		0		0		0		0		0	
Salaries and Wages		0		0		0		0		0	
Other Property		0		0		0		0		0	
CAPITAL REVENUE											
Administration Overheads	0		0		0		0		0		
Private Works	0		0		0		0		0		
Public Works Overheads	0		0		0		0		0		
Plant Operation Costs	0		0		0		0		0		
Plant Depreciation	0		0		0		0		0		
Salaries and Wages	0		0		0		0		0		
Other Property	274,821		167,168		203,381		16,491		103,289		
SUB-TOTAL	274,821	249,696	167,168	244,800	203,381	249,696	16,491	254,690	103,289	259,784	
TOTAL - PROGRAMME SUMMARY	366,136	615,917	260,252	323,173	296,337	326,570	111,621	332,978	200,647	339,043	

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SCHEDULE 14 - OTHER PROPERTY & SERVICES

ADMINISTRATION OVERHEADS	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
1402 SALARIES		625,145		552,283		563,329		574,595		586,088	CRC not included in LTFP/CBP
1412 SUPERANNUATION		107,238		84,447		86,136		87,859		89,615	
1422 CRC WAGES REIMBURSEMENT		(91,641)		0		0		0		0	CRC not included in LTFP/CBP
1432 UNIFORM ALLOWANCE		4,223		4,307		4,393		4,481		4,571	
1442 STAFF TRAINING		29,560		30,151		30,754		31,369		31,996	
1452 STAFF CONFERENCE EXPENSES		5,596		5,708		5,822		5,938		6,057	
1472 FRINGE BENEFITS TAX		33,500		34,170		34,853		35,550		36,261	
1482 INSURANCE		13,833		14,525		15,251		16,014		16,815	
1492 OFFICE CLEANING/UTILITIES		20,414		16,210		1,576		1,615		1,655	cleaning hours shown in GL 1622 due to trf of data from AMP
1502 PRINTING & STATIONERY		10,324		10,582		10,847		11,118		11,396	
1512 TELEPHONE		22,000		22,550		23,114		23,692		24,284	
1522 OFFICE EQUIP MAINT		11,529		11,817		12,112		12,415		12,725	
1532 POSTAGE & FREIGHT		4,716		4,834		4,955		5,079		5,206	
1542 MISC OFFICE EXPENSES		1,572		1,611		1,651		1,692		1,734	
1552 COMPUTER OPERATION & MAINT		105,000		107,625		110,316		113,074		115,901	Annual subscription and upgrades through Wallis Computing Solutions plus ITVision annual licence.
1562 ADMIN VEHICLE EXPENSES		6,671		6,838		7,009		7,184		7,364	
1572 LOSS ON DISPOSAL OF ASSET		0		0		0		0		0	
1582 SOCIAL CLUB		2,620		2,686		2,753		2,822		2,893	
1592 WEB PAGE MAINTENANCE		2,431		2,492		2,554		2,618		2,683	
1602 BANK CHARGES		5,765		5,909		6,057		6,208		6,363	
1612 DEPRECIATION - ADMIN		4,500		4,500		4,500		4,500		4,500	
1622 OFFICE BUILDING MAINTENANCE		21,971		21,087		23,137		38,666		23,180	cleaning included from 20/21. Current year's budget shows cleaning in GL1492, and also includes budget for the front counter
1642 STAFF HOUSING ALLOCATION - ADMIN		(7,816)		965		2,924		1,950		2,313	
1662 NOVATED LEASE EXPENSE		0		0		0		0		0	Staff novated leases not shown in CBP.
1652 ADMINISTRATION ALLOCATION		(928,873)		(945,297)		(954,043)		(988,439)		(993,600)	
OPERATING REVENUE											
1533 MISC REIMBURSEMENTS - INC GST	523		531		539		547		555		
1543 INSURANCE GOOD CLAIM REBATES (ADM)	9,380		9,521		9,664		9,809		9,956		
1553 MISCELLANEOUS FEES & CHARGES	209		212		215		218		221		
1563 PROFIT ON DISPOSAL OF ASSET (ADMIN)	166		0		0		0		0		
1573 NOVATED LEASE REIMBURSEMENTS	0		0		0		0		0		Staff novated leases not shown in CBP.
SUB-TOTAL	10,278	10,278	10,264	0	10,418	0	10,574	0	10,732	0	
CAPITAL EXPENDITURE											
1632 VEHICLE PURCHASE		132,651		130,050		132,651		135,304		138,010	
CAPITAL REVENUE											
1513 PROCEEDS ON DISPOSAL OF ASSET (ADMIN)	120,166		117,810		120,166		122,570		125,021		
1523 REALISATION OF ASSET - ADMIN	(120,166)		(117,810)		(120,166)		(122,570)		(125,021)		
SUB-TOTAL	0	132,651	0	130,050	0	132,651	0	135,304	0	138,010	
TOTAL - PRIVATE WORKS	10,278	142,929	10,264	130,050	10,418	132,651	10,574	135,304	10,732	138,010	

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SCHEDULE 14 - OTHER PROPERTY & SERVICES

PRIVATE WORKS	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
7392 PRIVATE WORKS		44,381		21,285		21,194		21,595		22,012	
7394 ADMINISTRATION ALLOCATED		2,964		3,016		3,044		3,154		3,171	
OPERATING REVENUE											
7433 P/WKS - PLANT HIRE	600		615		630		649		668		
7443 CHARGES - PRIVATE WORKS	48,819		50,039		51,290		52,829		54,414		
SUB-TOTAL	49,419	47,345	50,654	24,301	51,920	24,238	53,478	24,749	55,082	25,183	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - PRIVATE WORKS	49,419	47,345	50,654	24,301	51,920	24,238	53,478	24,749	55,082	25,183	

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SCHEDULE 14 - OTHER PROPERTY & SERVICES

PUBLIC WORKS OVERHEADS	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
5550 ROMANS ROAD SYSTEM		7,100		7,278		7,460		7,647		7,838	
6640 DEPRECIATION - PUBLIC WORKS OVERHEADS		37,477		37,477		37,477		37,477		37,477	
7532 HEARING TESTS		544		555		566		577		589	
7622 ALLOWANCES		54,656		55,005		56,105		57,225		58,369	
7632 COUNCIL ADDITIONAL SUPERANNUATION		15,053		15,354		15,661		15,974		16,293	
7652 FREIGHT & POSTAGE		10,481		10,743		11,012		11,287		11,569	
7662 UTILITY CHARGES		1,136		1,193		1,253		1,316		1,382	
7672 MEETINGS		10,557		10,768		10,983		11,203		11,427	
7682 STAFF BONUS POLICY		12,668		12,921		13,179		13,443		13,712	
7692 MISCELLANEOUS		792		808		824		840		857	
7712 SICK PAY		29,541		27,988		28,548		29,119		29,702	
7722 INSURANCE EMPLOYERS INDEMNITY		36,262		36,987		37,727		38,482		39,252	
7742 PROTECTIVE CLOTHING		6,334		6,461		6,590		6,722		6,856	
7752 STAFF TRAINING		20,058		20,459		20,868		21,285		21,711	
7762 PUBLIC HOLIDAYS		29,541		27,988		28,548		29,119		29,702	
7772 SUBSIDISED RATES (POW)		2,111		2,153		2,196		2,240		2,285	
7782 SUPERANNUATION		82,136		90,100		91,903		93,741		95,615	
7792 SALARIES ALLOCATED		158,109		161,271		164,496		167,786		171,141	
7802 LONG SERVICE LEAVE PAID		4,223		4,307		4,393		4,481		4,571	
7814 SMALL PLANT AND EQUIPMENT PURCHASES (PWOH)		10,000		10,250		10,506		10,769		11,038	
7832 ANNUAL LEAVE		54,140		55,977		57,097		58,238		59,403	
7842 OCCUP. HEALTH/SAFETY		11,613		11,845		12,082		12,324		12,570	
7864 ADMINISTRATION ALLOCATED		133,537		135,898		137,155		142,100		142,842	
7884 VEHICLE & PLANT COSTS (PWOH)		85,000		87,125		89,303		91,536		93,824	
7894 STAFF HOUSING ALLOCATION - PWOH		(13,867)		3,919		11,867		7,913		9,390	
Recovered amounts											
7812 ALLOC TO WORKS & SERVICES		(800,202)		(834,830)		(857,799)		(872,844)		(889,415)	
OPERATING REVENUE											
7873 PROFIT ON DISPOSAL OF ASSET (PWO)	1,000		0		0		0		0		
SUB-TOTAL	1,000	(1,000)	0	0	0	0	0	0	0	0	
CAPITAL EXPENDITURE											
0934 WORKS MANAGER VEHICLE		117,045		114,750		117,045		119,386		121,774	
CAPITAL REVENUE											
7913 WORKS MANAGER VEHICLE PROCEEDS	103,000		100,980		103,000		105,060		107,161		
7915 REALISATION ON DISPOSAL OF ASSET (PWO)	(103,000)		(100,980)		(103,000)		(105,060)		(107,161)		
SUB-TOTAL	0	117,045	0	114,750	0	117,045	0	119,386	0	121,774	
TOTAL - PUBLIC WORKS OVERHEADS	1,000	116,045	0	114,750	0	117,045	0	119,386	0	121,774	

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SCHEDULE 14 - OTHER PROPERTY & SERVICES**

PLANT OPERATION COSTS	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	Revenue	Expenditure	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
OPERATING EXPENDITURE											
7872 FUEL & OIL		178,171		174,250		178,606		183,071		187,648	
7882 TYRES		16,769		16,400		16,810		17,230		17,661	
7892 PARTS & REPAIRS		113,191		110,700		113,468		116,304		119,212	
7902 REPAIR WAGES OVERHEADS		69,353		66,267		67,558		68,816		70,154	
7912 INSURANCES		32,504		43,527		44,489		46,714		49,049	
7922 EXP. STORES/TOOL REPLACEMENT		35,634		34,850		35,721		36,614		37,530	
7932 LICENCES - POC		9,433		9,225		9,456		9,692		9,934	
Recovered amounts											
7942 ALLOC TO WORKS & SERVICES		(422,889)		(423,053)		(435,490)		(447,364)		(459,645)	
OPERATING REVENUE											
7963 INSURANCE REBATE	5,151		7,075		5,151		5,228		5,307		
7993 DIESEL FUEL REBATE	25,467		25,091		25,467		25,849		26,237		
SUB-TOTAL	30,618	32,166	32,166	32,166	30,618	30,618	31,078	31,078	31,544	31,544	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - PLANT OPERATION COSTS	30,618	32,166	32,166	32,166	30,618	30,618	31,078	31,078	31,544	31,544	

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SCHEDULE 14 - OTHER PROPERTY & SERVICES

PLANT DEPRECIATION	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
7952 PLANT DEPRECIATION		216,831		216,831		216,831		216,831		216,831	
<i>Recovered amounts</i>											
6890 DEPRECIATION ALLOCATED TO WORKS & SERVICES		(216,831)		(216,831)		(216,831)		(216,831)		(216,831)	
OPERATING REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - PLANT DEPRECIATION	0	0	0	0	0	0	0	0	0	0	

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SCHEDULE 14 - OTHER PROPERTY & SERVICES**

SALARIES & WAGES	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
7642 PAID PARENTAL LEAVE		0		0		0		0		0	
8020 SALARIES AND WAGES		1,684,278		1,662,548		1,695,802		1,729,717		1,764,313	
8030 WAGES ALLOCATED		(609,713)		(838,456)		(855,226)		(872,330)		(889,778)	
8050 SALARIES AND WAGES ALLOCATED		(1,074,565)		(824,092)		(840,576)		(857,387)		(874,535)	
OPERATING REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
SUB-TOTAL	0	0	0	0	0	0	0	0	0	0	
TOTAL - SALARIES & WAGES	0	0	0	0	0	0	0	0	0	0	

**Shire of Dumbleyung Draft Corporate Business Plan
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SCHEDULE 14 - OTHER PROPERTY & SERVICES**

OTHER PROPERTY	2019/20 Budget		2020/21 Year 1		2021/22 Year 2		2022/23 Year 3		2023/24 Year 4		Comments
	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	Revenue \$	Expenditure \$	
OPERATING EXPENDITURE											
8135 BAIN ESTATE GRANTS		255,737		0		0		0		0	Bain Estate annual funding rounds not included in LTFFP/CBP. Recurring expenditure from the reserve and also items from the Sport & Rec Plan have been included and is shown in other schedules Bain Estate
6630 DEPRECIATION (SCH 14)		9,615		9,615		9,615		9,615		9,615	
8004 ADMINISTRATION ALLOCATED		12,080		12,291		12,403		12,847		12,918	
OPERATING REVENUE											
SUB-TOTAL	0	277,432	0	21,906	0	22,018	0	22,462	0	22,533	
CAPITAL EXPENDITURE											
CAPITAL REVENUE											
8136 TRANSFER FROM BAIN ESTATE RESERVE	274,821		167,168		203,381		16,491		103,289		Trfs from Bain Estate reserve for items identified in the Sport & Rec Plan and recurring expenditure.
SUB-TOTAL	274,821	0	167,168	0	203,381	0	16,491	0	103,289	0	
TOTAL - OTHER PROPERTY	274,821	277,432	167,168	21,906	203,381	22,018	16,491	22,462	103,289	22,533	